

# Methodology for sample checks of the actions

This methodology was produced with the assistance of the European Union, INTERACT, RCBI, MWH and its Partners and can in no way be taken to reflect the views of the European Union.

# How to use this Methodology

The Methodology is organised in two parts:

Understanding the legal framework;

Detailed description of the procedures to be carried out.

As an annex, we provide a tool to support the auditors' work in the form of a check-list.

Therefore, the Guide is designed to be a reference manual with users being able to find practical support on particular topics when it is needed.

Before starting their work, auditors need to have a clear understanding of the legal framework and the applicable rules. As ENPI-CBC is an instrument of the neighbourhood policy of the European Union, the programmes are using the rules of the external actions. Auditors in Partner Countries and Russia may be used to these rules, but the ones form Member States probably not. For both of them, ENPI-CBC includes a number of relevant specificities which deserve to be looked in detail. Previous experience is a good back-ground, but not enough for carrying out a reliable work.

On a second stage, we focus on the details of Terms of Reference for the work of the auditors and includes templates for the check lists. This is the key reference document for the work and we try to support a shared understanding on what it is expected from it.

# **Legal Framework**

# Introduction to legal framework

Let us start with the definition of a grant, according to the EU's guide for implementing EU funded projects, the *Practical Guide to contract procedures for EC external actions* (PraG)<sup>1</sup>.

#### **DEFINITION OF A GRANT**

A grant is a direct financial contribution, by way of donation from the EU budget, in order to finance an action (project) intended to help achieve an objective forming part of a European Union policy<sup>2</sup>.

#### Therefore:

- A grant is a payment of a non-commercial nature to implement an action, in accordance with a
  Grant Agreement between the contracting authority and the beneficiary. A grant can only be
  made for an operation whose immediate objective is non-commercial. Under no circumstances
  may the grant give rise to profits
- A grant is made for a project which is proposed by the Beneficiary and falls within the normal framework of the beneficiary's activities, while in a procurement contract, the terms of reference are drawn up by the contracting authority
- The beneficiary is responsible for implementing the operation and retains ownership of the results
- The grant beneficiary and partners generally contribute to the financing of the action

#### In the case of ENPI-CBC:

The "Contracting Authority" is the Joint Managing Authority (JMA) based in an EU Member State,

the objectives are defined in the Joint Operational Programme (prepared by the regions and countries participating in the Programme), the Annual Work Programme for Grants and the Calls for Proposals, and

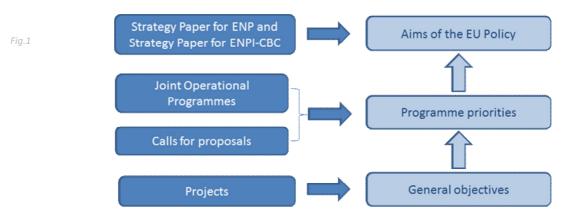
the Programme objectives in turn reflect those of the relevant EU Policy framework namely the European Neighbourhood Policy (ENP), and the Partnership Agreement with Russia as outlined in the ENPI CBC Strategy Paper<sup>3</sup>.

http://ec.europa.eu/europeaid/work/procedures/implementation/practical\_guide/
The PraG is updated periodically. More information on PraG requirements are given throughout this manual.

PraG Section 6.1.1.

# So, why was a project awarded with a grant?

Because it contributes to the Programme priorities and these priorities contribute in turn to the aims and goals of the European Neighbourhood Policy (ENP) as illustrated in Figure 1 below.



# **Relevant Regulations**

All EU financial instruments have specific regulations from the Council and the European Commission which establishes the management modes and specific rules for implementation. Despite being partly financed by ERDF funds, ENPI-CBC programmes are only concerned by the following ones:

# Relevant Regulations

- 1) Council Regulation (EC, Euratom) No 1605/2002 of 25 June 2002 on the Financial Regulation applicable to the European Budget of the European Communities and its later amendments
- 2) Commission Regulation (EC, Euratom) No 2342/2002 of 23 December 2002 laying down detailed rules on the Implementation of the Council Regulation (EC, Euratom) 1605/2002 of 25 June 2002 on the Financial Regulation applicable to the European Budget of the European Communities and its amendments
- 3) Regulation (EC) No 1638/2006 of the European Parliament and the of Council of 24 October 2006 laying down general provisions establishing a European Neighbourhood and Partnership Instrument
- 4) Commission Regulation (EC) No 951/2007 of 9 August 2007 laying down implementing rules for cross-border cooperation programmes financed under Regulation (EC) No 1638/2006 of the European Parliament and the of Council of 24 October 2006 laying down general provisions establishing a European Neighbourhood and Partnership Instrument.

An overview of applicable EU rules and regulations is available on www.estlatrus.eu.

European Neighbourhood Policy and Strategic Partnership with Russia are available at: <a href="http://ec.europa.eu/europeaid/where/neighbourhood/index\_en.htm">http://ec.europa.eu/europeaid/where/neighbourhood/index\_en.htm</a> and the European Neighbourhood & Partnership Instrument Cross-Border Cooperation Strategy Paper 2007-2013 at: <a href="http://ec.europa.eu/europeaid/where/neighbourhood/regional-cooperation/enpi-cross-border/key\_documents/index\_en.htm">http://ec.europa.eu/europeaid/where/neighbourhood/regional-cooperation/enpi-cross-border/key\_documents/index\_en.htm</a>

#### **Other Relevant Documents**

The following documents are relevant for the execution of the services and for the contract:

Practical Guide to contract procedures for EU external actions. Available for download on:

http://ec.europa.eu/europeaid/work/procedures/implementation/practical\_guide/index\_en.htm

## Most in particular:

- Annex II General Conditions applicable to European Community-financed grant contracts for external actions
- Annex VII Special Conditions Grant Contract (BUDG and EDF) Expenditure Verification: Terms of Reference for an Expenditure Verification of a Grant Contract – External Actions of the European Community

For the purposes of defining the concept of "origin", which is relevant in procurement of supplies and materials, the Customs Code (Council Regulation 2913/1992) has to be taken into account. Directive 2004/18 on coordination of public procurement rules is also applicable to public authorities and bodies governed by public law in Member States.

COMMISSION INTERPRETATIVE COMMUNICATION on the Community law applicable to contract awards not or not fully subject to the provisions of the Public Procurement Directives (2006/C 179/02) on coordination of public procurement rules is also applicable.

Article 23 of the Implementing Rules states that "'The procedures and related standard documents and contract templates to be used shall be those included in the Practical Guide to contract procedures for EC external actions with annexes in force at the time of the launching of procurement procedures or calls for proposals"; the so-called 'PraG'<sup>4</sup>.

## Overview on ENPI Estonia-Latvia-Russia CBC Programme

# Purpose of the European Neighbourhood and Partnership Instrument and its Cross-Border-Cooperation Component

The European Neighbourhood and Partnership Instrument (ENPI) was established in order to provide assistance for the development of an area of prosperity and good neighborliness involving the European Union and its partner countries<sup>5</sup>. Part of it is implemented via Cross-Border Cooperation

<sup>4</sup> http://ec.europa.eu/europeaid/work/procedures/implementation/practical\_guide/index\_en.htm

Article 1 Reg (EC) No 1638/2006 of 24 October 2006 laying down general provisions establishing a European Neighbourhood and Partnership Instrument. For partner countries and territories see Annex.

(CBC) programmes, multi-annual programmes covering cooperation for a border or a group of borders and comprising multi-annual measures which pursue a consistent set of priorities and which may be implemented with the support of Community assistance (so-called joint operational programmes).

Joint operational programmes are implemented through shared management by a Joint Managing Authority, usually located in a Member State, which is responsible for managing and implementing the joint operational programme in accordance with the principle of sound technical and financial management, and for ensuring the legality and regularity of its operations<sup>6</sup>.

ENPI CBC uses an approach based on principles such as multiannual programming, partnership and co-financing, adapted to take into account the specificities of the EC's external relations rules and regulation. The programmes - involving regions on both sides of the EU's border - share one single budget, common management structures, a common legal framework and implementation rules giving the programmes a fully balanced partnership between the participating countries<sup>7</sup>.

The core policy objectives of ENPI CBC are to support sustainable development along both sides of the EU's external borders, to help ameliorate differences in living standards across these borders, and to address the challenges and opportunities following on EU enlargement or otherwise arising from the proximity between regions across land and sea borders.

In particular, CBC is intended to help:

- promote economic and social development in regions on both sides of common borders;
- address common challenges, in fields such as environment, public health;
- prevention of and fight against organised crime;
- ensure efficient and secure borders;
- promote local cross-border "people-to-people" actions<sup>8</sup>.

Further information can be found on: www.estlatrus.eu

## Introduction to the Estonia-Latvia-Russia CBC Programme

# Programme area:

1. The Programme area includes the following NUTS III regions:

2. Latvia: Latgale, Vidzeme; adjoining areas: Riga City and Pieriga

<sup>&</sup>lt;sup>6</sup> Articles 6, 9, 10 Reg (EC) No 1638/2006. For details on involved programme bodies see section 4.1 of these TOR.

European Neighbourhood & Partnership Instrument, Cross-Border Cooperation Strategy Paper 2007-2013 Indicative Programme 2007-2010. download available at: http://ec.europa.eu/europeaid/where/neighbourhood/regional-cooperation/enpi-cross-border/documents/summary\_of\_straregy\_paper\_en.pdf

European Neighbourhood & Partnership Instrument, Cross-Border Cooperation Strategy Paper 2007-2013 Indicative Programme 2007-2010.

- 3. Estonia: Kirde-Eesti (North-East Estonia), Lõuna-Eesti (South Estonia), Kesk-Eesti (Centre Estonia); adjoining area: Põhja-Eesti (North Estonia)
- 4. Russia: Leningrad region, Pskov region, St.-Petersburg City.

# Priorities of the programme:

## Priority I. Socio-economic development

Measure 1.1 Fostering of socio-economic development and encouraging business and entrepreneurship

Measure 1.2 Transport, logistics and communication solutions

Measure 1.3 Tourism development

## Priority II: Common challenges

Measure 2.1 Joint actions aimed at protection of environment and natural resources

Measure 2.2 Preservation and promotion of cultural and historical heritage and support of local traditional skills

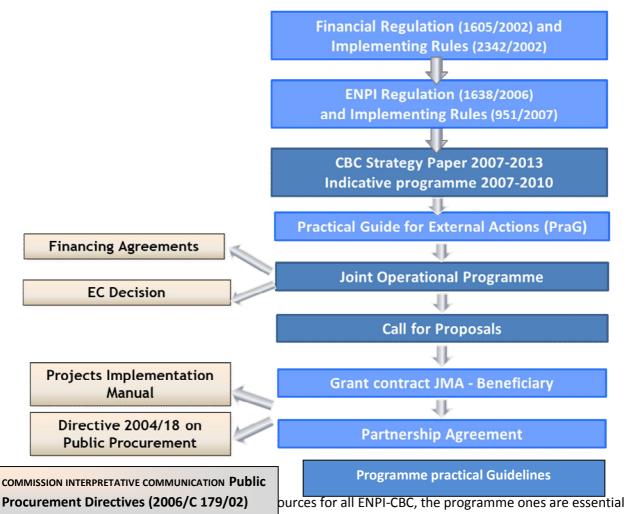
Measure 2.3 Improvement of energy efficiency and promotion of renewable energy sources

# Priority III: Promotion of people to people cooperation

Measure 3.1 Development of local initiative, increasing administrative capacities of local and regional authorities

Measure 3.2 Cooperation in spheres of culture, sport, education, social and health

We can summarise the legal framework in the following chart:



to complete the global picture. These specific programme rules are the following:

Joint Operational     Programme	Jointly prepared by the national and regional representatives of the participating countries in each programme and approved by EC Decision.
• Financing Agreement	<ul> <li>Agreement signed between each partner country and the European Commission. It is the legal basis for the application of the rules in the country.</li> </ul>
Calls for proposals	<ul> <li>The whole application pack is also legally binding, as it contains specific rules which apply to project implementation. The main documents, on top of the text of the call are the Guidelines for Applicants, the Application Form and the annexes.</li> </ul>
Contract between     Joint Managing     Authority (JMA)     and the Beneficiary	<ul> <li>It is the main document indicating the legal requirements for project implementation. It is composed of Special Conditions, General Conditions and annexes.</li> </ul>
Partnership     Agreement	It is the legal link between the partners and the programme bodies. The Beneficiary is obliged by the contract to get the partners' engagement in respecting the applicable rules through this document.

Programme practical Guidelines

Available in programme web page www.estlatrus.eu

# Overall principles

The grant contract is signed only between the JMA (the 'Contracting Authority") and the Beneficiary (Lead Partner), who takes overall responsibility for the implementation of the project (the "Action")<sup>9</sup>. However, contract provisions apply to the whole project in particular, those regarding eligibility of costs, procurement procedures and visibility.

• Pai	Partners should be fully aware of the contract conditions!				
General Condition s Art. 1.3	Partners take part in the implementation of the Action, and the costs they incur are eligible in the same way as those incurred by the Beneficiary.				
General Condition s Art. 1.3	• The Beneficiary () shall undertake that the conditions applicable to it under Articles 1, 3, 4, 5, 6, 7, 8, 10, 14, 16 and 17 shall also apply to its partners, and those applicable under Articles 1, 3, 4, 5, 6, 7, 8, 10 and 16 to all its contractors. It shall include provisions to that effect, as appropriate, in its contracts with them.				
Special Condition s Art. 7.	Check further programme specific <i>provisions regarding partner</i> obligations!				

# **ENPI CBC AND PRAG**

The contractual procedures and templates under ENPI CBC are based on the *Practical Guide to contract* procedures for EC external actions (PraG) and relevant annexes<sup>10</sup>. All programmes have adapted these templates to better reflect their particular requirements and the specific scope of ENPI CBC projects.

Therefore if you have a previous experience of using PraG as auditor, please pay particular attention to Article 7 of your grant contract Special Conditions, where these adaptations are reflected.

If you have previous experience as auditor for projects financed under other EU financial instruments, please take into account that the contractual requirements may be different.

General conditions Art. 1

As required under the ENPI CBC Implementing Rules (REGULATION (EC) No 951/2007 of 9 August 2007) Art. 23.

See http://eur-lex.europa.eu/LexUriServ/LexUriServ.do?uri=OJ:L:2007:210:0010:0025:EN:PDF

# **Contract structure**

# Where can you find information about your contractual obligations?

Let's look into the details of the grant contract. Below you will find a model outline of your contract, with key 'read-me-first' elements underlined in bold. In the relevant chapters of this guide we will refer to, and further explain, these legal provisions.

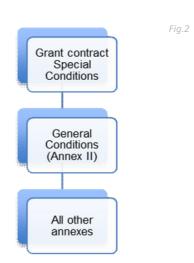
	CONTRACT OUTLINE
SPECIAL CONDITIONS	<ul> <li>Art. 1 - Purpose</li> <li>Art. 2 - Implementation period of the Action (project)</li> <li>Art. 3 - Financing the Action</li> <li>Art. 4 - Narrative and financial reporting and payment arrangements</li> <li>Art. 5 - Contact addresses</li> <li>Art. 6 - Annexes</li> <li>Art. 7 - Other specific conditions applying to the Action</li> </ul>
Annex I:     Description of the Action	<ul> <li>Extract from the project proposal, describes the project funded by the grant and the results you commit to achieve with your partners</li> </ul>
Annex II: General Conditions	<ul> <li>Art. 1 - General obligations</li> <li>Art. 2 - Obligation to provide information and financial and narrative reports</li> <li>Art. 3 - Liability</li> <li>Art. 4 - Conflict of interests</li> <li>Art. 5 - Confidentiality</li> <li>Art. 6 - Visibility</li> <li>Art. 7 - Ownership/use of results and assets</li> <li>Art. 8 - Evaluation/monitoring of the Action</li> <li>Art. 9 - Amendment of the Contract</li> <li>Art. 10 - Assignment</li> <li>Art. 11 - Implementation period of the Action, extension, suspension, force majeure and end date</li> <li>Art. 12 - Termination of the contract</li> <li>Art. 13 - Applicable law and dispute settlement</li> <li>Art. 14 - Eligible costs</li> <li>Art. 15 - Payment and interest on late payment</li> <li>Art. 16 - Accounts and technical and financial checks</li> <li>Art. 17 - Final amount of financing by the Contracting Authority</li> <li>Art. 18 - Recovery</li> </ul>

ANNEX III:     BUDGET FOR THE     ACTION	<ul> <li>The project budget, as agreed with the JMA at contract signature (please note that the budget in force may be different, as it may be amended during project implementation - always check the last budget agreed)</li> </ul>
ANNEX IV:     CONTRACT- AWARD     PROCEDURES	<ul> <li>Art. 1 - General principles</li> <li>Art. 2 - Eligibility for contracts</li> <li>Art. 3 - Rules common to all tender procedures</li> <li>Art. 4 - Rules applicable to service contracts</li> <li>Art. 5 - Rules applicable to supply contracts</li> <li>Art. 6 - Rules applicable to work contracts</li> <li>Art. 7 - Use of the negotiated procedure</li> <li>Art. 8 - Special cases (such as public bodies in Member States)</li> </ul>
ANNEX V:     REQUEST FOR     PAYMENTS	<ul> <li>Compulsory template to be used by the Beneficiary to request pre- financing or payment of the balance</li> </ul>
ANNEX VI:     MODEL REPORTS	<ul> <li>Compulsory templates to be used to prepare project narrative and financial reporting<sup>11</sup></li> </ul>
ANNEX VII:     EXPENDITURE     VERIFICATION	Model Terms of Reference for the expenditure verification of the grant, list of procedures to be performed by the auditor and model report
Annex VIII:     Model financial     Guarantee	Financing Guarantee for the repayment of pre-financing (if required)
ANNEX IX: TRANSFER OF ASSETS	Template to transfer ownership of assets to partners or final beneficiaries

Also be aware of the hierarchy of your contract components (shown in Figure 2 to the right):

Grant contract Special Conditions take precedence over all annexes. Article 7 of the Special Conditions recapitulates all modifications and derogations to the other annexes, read it carefully!

Annex II, General Conditions takes precedence over the other annexes.



Some programmes have modified these annexes after the signature of the contract. Check which is the template in force

## Timeline

When the grant contract is signed, what is the timeline for its execution and the implementation of your project?

Timing and contractual obligations are shown below in Figure 4 and further explained in the following text.

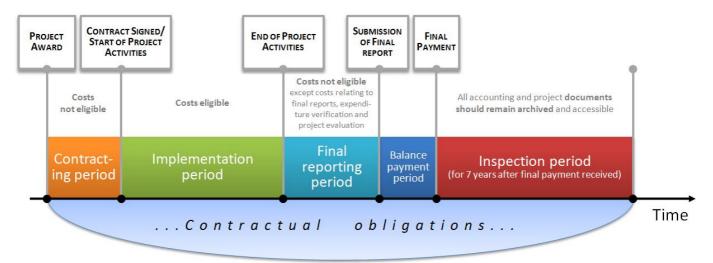


Fig.3

#### Distinguish between:

When the grant contract takes effect = The date of the last signature on the grant contract.

When the activities can be implemented and when costs are eligible = Only during 'the implementation period' as described under Article 2 of the grant contract Special Conditions. Costs are eligible only during the implementation period except for those costs relating to final reports, expenditure verification and evaluation of the project which can be incurred after the implementation period.

When the execution period of the Grant contract ends = When final payment is made or at the latest, 18 months after the implementation period.<sup>12</sup>

When all contractual obligations end = 7 years after final payment<sup>13</sup>. During this period the Beneficiary and Partners may be subject to verifications, including on-the-spot checks and a full audit, by EC relevant bodies or auditors authorized by the JMA (and in the case of programmes with the involvement of Russia, Competent Authorities of the Russian Federation as described in the relevant Financing Agreements).

Special Conditions Art. 2.

General conditions Art. 16.

## Amendments to the contract

Article 9 of the grant contract General Conditions describes the conditions for the revision of the project activities and budget and defines when an amendment to the contract is needed.

#### **A**MENDMENTS TO THE GRANT CONTRACT

Article 9.1 of the grant contract General Conditions indicates that "Any amendment to the Contract, including the annexes, must be set out in writing in an addendum. This Contract can be modified only during its execution period".

If an amendment is requested by the Beneficiary, it must submit that request to the JMA thirty days before the date on which the amendment should enter into force, unless there are special circumstances duly substantiated by the Beneficiary and accepted by the JMA."

However, Article 9.2 gives the option of minor amendments without an addendum.

Minor modifications in activities are changes in the description of the action which do not affect the basic purpose of the project and which have a limited financial impact.

Minor modifications in the budget are the:

Transfer of funds between items within the same main budget heading including the cancellation or introduction of an item (e.g. transfer of funds from 'conferences' to 'publications' under Budget Heading 5. Other costs, Services);

Transfer of funds between Project Partners involving a variation of 15% or less

Transfer between main budget headings (e.g. between '2. Travel' and '3. Equipment and supplies') involving a variation of 15% or less of the amount originally entered (or as modified in an addendum) in relation to the relevant budget headings for eligible costs.

In case of minor amendments, the Beneficiary may amend the activities and the budget and inform the JMA/JTS in writing without delay. This method may not be used to amend the amounts under the headings for administrative costs or contingency reserve. Thus, there is no need for prior authorisation by JMA/JTS, but it is safer to inform the JMA/JTS before initiating the expenditure, as they may require further clarifications and/or object to the amendment. The JMA/JTS may object to an amendment if:

There is an error in the calculation. For example, the 15% variation has not been calculated on the approved budget, but on a previous minor amendment.

The change may affect the purpose of the project.

Fi

Let's see an example involving the following two Budget Headings: 1. Human Resources and 2. Travel. Let's say a project has an approved budget as shown below.

Annex III. Approved budget		All Years	24 months	s)	
Costs	Unit	# of units	Unit rate (in EUR)	Costs (in EUR) <sup>3</sup>	
Human Resources     Salaries (gross salaries including social security charges and other related costs, local staff)					
1.1.1 Technical	Per month	60.00	2,500.00	150,000.00	1
1.1.2 Administrative/ support staff	Per month	18.00	1,800.00	32,400.00	Changes between
1.3 Per diems for missions/travel					lines, new lines
1.3.1 Abroad (staff assigned to the Action)	Per diem	28.00	200.00	5,600.00	and removal
1.3.3 Seminar/conference participants	Per diem	6.00	200.00	1,200.00	<u> </u>
Subtotal Human Resources				188,000.00	15% up to €28,140
2. Travel					
2.1. International travel	Per travel	24.00	300.00	7,200.00	
Subtotal Travel				7,200.00	15% up to €1,080

The JMA organises an unforeseen training seminar for Beneficiaries in a location close to its headquarters and funds are needed to cover travel and accommodation. The Beneficiary makes the changes outlined below and informs JMA in writing.

Annex III. Amended budget		All Years	(24 months	s)	
Costs	Unit	# of units	Unit rate (in EUR)	Costs (in EUR) <sup>3</sup>	
1. Human Resources					
1.1 Salaries (gross salaries including social security charges and other related costs, local staff)					
1.1.1 Technical	Per month	60.00	2,500.00	150,000.00	
1.1.2 Administrative/ support staff	Per month	18.00	1,800.00	32,400.00	
1.3 Per diems for missions/travel					
1.3.1 Abroad (staff assigned to the Action)	Per diem	20.00	200.00	4,000.00	
1.3.2. Local (staff assigned to the Action)	per diem	2.00	100.00	200.00	
1.3.3 Seminar/conference participants	Per diem	6.00	200.00	1,200.00	
Subtotal Human Resources				186,400.00	Newlines
2. Travel					within headings
2.1. International travel	Per travel	24.00	288.75	6,930.00	
2.2. Local transportation	Per travel	1.00	79,00	70.00	
Subtotal Travel				7,000.00	
Changes in estimated unit rate					

The Beneficiary included one line under 'Travel' to cover the cost of train tickets to the seminar for two people, together with the corresponding per diems under 'Human Resources'. As the total project budget cannot be increased, the estimated unit cost for international travel was reduced from €300.00 to €288.75. The variation of €200 between budget lines was obviously below the threshold of 15%.

# Important remark on the 15% threshold

Please note that the 15% variation threshold is the maximum in relation to each relevant heading, so that the smaller amount of the two budget headings should always be taken into account (not the average!). For the example above, the maximum amount that could be transferred from both 'Travel' to 'Human resources' or from 'Human resources' to 'Travel' would be  $\leq 1,080$ . When you need to transfer money from one budget heading to another, carefully consider what the maximum variation is allowed for each budget line so that it can still be treated as a minor change.

The following changes to the grant contract are **not** considered an amendment:

- Changes to your organisation's address
- Changed bank account details
- Nomination, or changes in the nomination, of the auditor, of the project staff.

These changes simply need to be notified to the JMA, although this does not stop the JMA from opposing the Beneficiary's choice of bank account or auditor. Moreover, JMA reserves the right to require that the auditor be replaced if considerations which were unknown when the grant contract was signed cast doubt on the auditor's independence or professional standards.

# Eligibility rules for expenditure

# **Definitions and general principles**

Not all of the expenditure incurred for project implementation is necessarily acceptable for the calculation of the total grant amount. The total grant amount will be calculated as a percentage only of **eligible costs**. So what does the word *'eligibility'* mean in the context of a grant?

#### **ELIGIBILITY IS:**

The conditions under which a cost can be accepted in a financial report and taken into account for the calculation of a grant.

The costs incurred during the implementation of a project have to fulfil certain conditions in order to be acceptable for financing

The relevant legal framework covering eligibility criteria for costs in ENPI-CBC projects is:

• Source	• Text
ENPI CBC     Implementing Rules	<ul> <li>Article 36. Eligible costs at project level:</li> <li>Expenditures shall be incurred during the execution period of each relevant contract</li> <li>Eligible costs, non-eligible costs and the possibility of contributions in kind at project level shall be described in the contracts concluded with the Beneficiaries or contractors (i.e. between the Beneficiary and the JMA).</li> </ul>
PraG section 6.1.1	<ul> <li>The grant is expressed by ways of a percentage and a maximum amount of the eligible costs of the action actually incurred by the Beneficiary.</li> </ul>
• PraG section 6.4.10.3	<ul> <li>The Community finances a specific percentage of the total eligible costs rather than a particular part of the action. If at the end of the action, the actual eligible cost is lower than anticipated, the grant will be reduced proportionately.</li> </ul>
<ul> <li>General Conditions of the grant contract between Beneficiary and JMA (Annex II)</li> </ul>	Article 14 (see below)

The general principles for eligible costs and the description of eligible costs are given below, but we strongly recommend you to read carefully Article 14 of the grant contract General Conditions, as it gives the actual legal requirements and this article prevails over the information given in this

manual. Please check whether this article is modified by provisions in Article 7 of the grant contract Special Conditions or other programme documents.

According to Article 14.1 of the grant contract General Conditions, eligible costs are costs actually incurred by the Beneficiary or Partners when they meet all the following criteria. For costs to be eligible, they:

Have been incurred during the implementation period

Are indicated in the estimated overall budget of the action

Are necessary for the implementation of the action

Are identifiable and verifiable, recorded in the accounting of Beneficiary and Partners and backedup by originals of supporting documents, and

Are reasonable, justified and comply with the principles of sound financial management, in particular regarding economy and efficiency.

Some remarks of	n these legal requirements for costs
Have been incurred during the implementation period	<ul> <li>Except for the costs related to expenditure verification, the evaluation of the project (if relevant) and the preparation of the final report</li> <li>"Regardless of the time of actual disbursement", but always before the submission of the relevant financial report, that is, all expenditure included in any financial report has to be paid.</li> <li>Procedures for awarding contracts by the Beneficiary or Partners may be initiated but not concluded (i.e. signed) before the start of the implementation period of the project; that is, any cost deriving from contracts signed before the start date of the project will be ineligible.</li> </ul>
Are indicated in the estimated overall budget for the project	<ul> <li>Only the costs explicitly indicated in the budget can be considered as eligible. If the Beneficiary or partner needs to spend money on anything not yet included in the budget, JMA/JTS must be informed immediately (when the financial impact is limited<sup>14</sup>), or a formal addendum is required.</li> </ul>
Are necessary for the implementation of the project	<ul> <li>This is a quite subjective criterion. You need to ensure that all costs correspond to activities as described in the 'Description of the action' component of the project or are necessary for achieving the expected project results.</li> </ul>
Are identifiable and verifiable	The accounting and archiving system have to allow traceability of the costs, which have to be backed by adequate supporting documents.

<sup>&</sup>lt;sup>14</sup> See article 9.2 of General Conditions

Are
 reasonable,
 justified and
 comply with
 the
 requirements
 of sound
 financial
 management,
 national
 legislation

See article 27 of Financial Regulation 1605/2002:

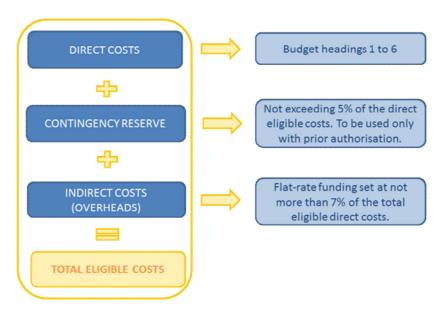
The principle of economy requires that the resources used by the institution for the pursuit of its activities shall be made available in due time, in appropriate quantity and quality and at the best price.

The principle of efficiency is concerned with the best relationship between resources employed and results achieved.

The three different types of eligible costs are show in Figure 6 below and described in the following sub-sections.

Three types of eligible costs:

Fig.6



# Eligible direct costs

Direct costs are described in Article 14.2 of the grant contract General Conditions. Naturally, they are subject to the above-mentioned conditions and, with the exception of staff and subsistence costs. They are also subject to the relevant provisions of Annex IV of the grant contract, which describes the applicable procurement rules. The following types of direct costs are indicated in the above-mentioned article:

Staff costs

Travel and subsistence costs

Purchase or rental costs for equipment and supplies

Consumables

Subcontracting expenditure

Other costs

All types of direct eligible costs, mainly following the prescribed budget headings, are described below together with an indicative list of supporting documents needed for each. This list does not derive directly from any legal source, but is based on experience. Article 16.3 of General Conditions also gives an indication on the eligibility of costs.

#### **Staff Costs**

#### Definition:

Staff costs are the cost of the actual time worked for the implementation of the project by the employees of the Beneficiary and Partners.

These costs are included under Budget Heading 1: Human resources. Subsistence costs are usually also included under the same budget heading, but will be described later.

1. Human Resources	
1.1 Salaries (gross salaries including social security charges	
and other related costs, local staff) <sup>4</sup>	
1.1.1 Technical	Per month
1.1.2 Administrative/ support staff	Per month
1.2. Salaries (gross salaries including social security charges	
and other related costs, expat/int. staff)	Per month

Fig.7

# How can I distinguish between employees and external experts or other consultants?

Employees     (to be included under     Budget Heading 1: Human resources)	<ul> <li>Experts         (to be included under         Budget Heading 5: Other costs,         Services)</li> </ul>
<ul> <li>Have a working (labour) contract with the Beneficiary or Partners and are usually subject to specific national or organisational rules regarding salary, timetable, holidays, etc.</li> </ul>	<ul> <li>Have a service contract which is subject to the relevant procurement rules. The specific conditions for the delivery of the service are described in the contract.</li> </ul>
Receive a monthly salary supported by salary slips.	Receive <b>fees</b> after the submission of invoices, in accordance with the payment conditions in their contract.
Their social charges are paid by the employer.	Their social charges are paid by themselves.

- Usually work in the premises of the employer and use its facilities (telephone, computers, etc.)
- Usually work in their own premises, or on-site where the services are to be delivered, and use their own resources (such as computers) which are included in their fee rate and cannot be included as incidental costs in their contracts.
- Travel and subsistence costs for project missions can be included under the respective budget lines 1.3 and 2.1 and 2.2.
- Travel and subsistence costs for project missions are included in their contract as incidental costs and included in Budget Heading 5.

According to Article 14.2 of your grant contract General Conditions, the cost of staff (employees) assigned to the action (project) should not exceed those normally borne by the organisation in question, unless justified when a higher salary is essential for the implementation of the action. Be careful with exceptional cases, as "being essential" does not mean "the usual practice when getting European funds". Any additional cost that is not duly justified may be considered ineligible during a financial control by the auditor, the programme management bodies or other competent bodies. For such exceptional cases, we strongly recommend a prior consultation with JMA/JTS.

The calculation of the cost of an employee includes the following:

Gross salaries

Social security costs

Other remuneration-related costs.

# How do I check the calculation of staff costs?

This is described below, but take into account:

The specific subcategories used in the approved budget

The unit of time (months, days or hours) explicitly mentioned in the approved budget.

# Steps in calculating staff costs:

Have a **list of the employees** who are working for the project and check the assignment them to one of the subcategories in the budget

Get a **copy of their working contract** and any applicable rules in the organisation affecting their work (working hours per day, timetable, payment of extra time if applicable, etc.)

Get the number of time units per year according to their contract or the organisation rules, that is:

- Number of working months or
- Number of working days or
- Number of working hours per year
- The calculations take into account annual and public holidays and may vary according to each country and type of organisation.

Check the **timesheet** template to be filled in by each person and identify who is the relevant responsible person in the organisation who will sign it

Calculate the **costs per unit rate** (monthly, daily, or hourly costs). You will need to do this at least once per year and every time that there is a change in the costs (increases in salary, etc.).

**Check that the financial report** has the same unit rate that the budget

Let's see an simple example in Figure 6 to the right:

# Calculation of monthly cost John Smith. Year 2010

Fig.8

Annual Costs	24960
Gross salary	19500
Social charges	5460
Number of working month in	
year	10,50
Monthly Costs	2377,143

We can only calculate the cost of the actual time devoted to the project when there is a detailed record of the time and tasks performed by each employee during the implementation of the project. Please do not forget that general calculations are not acceptable, e.g. a flat-rate of 20% of the employee's time.

The key document for supporting staff costs is the timesheet. All other documents can be obtained from the Human Resources Department or the Financial Services of the organisation. In many organisations, the timesheet is not used and has to be introduced when EU funding is received.

# Important Last Remarks on staff:

In the time sheet, a short description of tasks for each day is needed. General descriptions, such as "project coordination" have to be avoided. More specific ones like "meeting with stakeholders" or "preparation for the partners meeting (date)" are needed.

Only paid hours can be included in time sheets

Timesheets have to be signed by the employee and the relevant responsible person in the organisation. They should also be stamped.

Employees not working full time for the project, may also be requested to account for the time not spent on the project (regardless whether this time is devoted to other EU-funded projects or to other tasks) so to check the correctness of the timesheet and prove there is no double-funding or artificially inflated co-financing.

It is not possible to report staff costs from non-partner organisations. Only the cost of the staff directly employed by the Beneficiary and Partners is eligible. Not even organisations fully-owned by any Partner can charge their staff costs to the project.

The recruitment of staff (employees) is not subject to procurement rules, as described in Annex IV of the grant contract between the JMA and Beneficiary and Chapter 3 below.

Indicative list of supporting documents for Staff costs

- ✓ Contracts with employees
- **✓** Timesheets
- ✓ Monthly pay-slips
- ✓ Social charges
- ✓ Proofs of payment
- Evidence of the calculation of the monthly costs for each year or relevant reporting period
- ☑ Relevant applicable rules at national or organisation level

#### **Travel and Subsistence Costs**

Travel and Subsistence costs are those incurred by staff or any other person taking part in the project (e.g. participants at events, etc.) and may not exceed those normally borne by the Beneficiary or Partners.

In addition, any flat-rate for subsistence costs must not exceed the rates (per diems) published by the European Commission at the time of signing the grant contract.<sup>15</sup>

Subsistence costs for staff or people participating in project activities are usually included under Budget Heading 1: Human resources, 16 while travel costs are included under Budget Heading 2: Travel (see Figure 8).

2. Travel <sup>6</sup>	
2.1. International travel	Per travel
2.2. Local transportation	Per month
Subtotal Travel	
1.3 Per diems for missions/travel <sup>5</sup>	
1.3.1 Abroad (staff assigned to the Action)	Per diem
1.3.2. Local (staff assigned to the Action)	Per diem
1.3.3 Seminar/conference participants	Per diem
Subtotal Human Resources	

Fin 9

As a general rule, for international travel, the most economic form of transport must be used, i.e. economy class air fares or first class in the case of international train travel. In projects implemented on land borders, the means might not be flights. Note, 'economic' does not mean the 'cheapest' (see the definition of the principle of economy above). The usual national and organisational rules for the use of private cars by persons participating in the project have to be applied.

Subsistence costs for staff or participants in seminars and conferences should be included under budget line 1.3 of Human Resources. Any subsistence costs for external experts should be described in their contract and included under Budget Heading 5: Other costs, services.

Subsistence costs should be paid according to the usual rules of the organisation, which may be:

Reimbursement of actual costs

Payment of a flat-rate for each night on mission

A mixed system (for example, hotel paid through travel agency and a flat-rate allowance for meals and taxis etc).

These can be found at: <a href="http://ec.europa.eu/europeaid/work/procedures/">http://ec.europa.eu/europeaid/work/procedures/</a> implementation/per\_diems/index\_en.htm

The budget line for subsistence can vary from programme to programme depending on eventual derogations from PraG.

Any flat-rate reimbursement must not exceed the rates published by EC at the time of signing your grant contract. These rates can be found at:

http://ec.europa.eu/europeaid/work/procedures/implementation/ per\_diems/index\_en.htm (see the screen snapshot below).



# Important Last Remarks on travel and subsistence:

The documentation proving the link between the trip and the project activities is as important as other supporting documents (invoices, payments, etc.). Beneficiary and partners have to keep information and documentation for all who travelled and why (e.g. for employees, a short mission report for each mission including the objective of the mission, places/persons visited and outcomes).

There are several ways to calculate and pay subsistence costs according to national legislation and/or the organisation rules and you should report them as they were foreseen in the project budget. When checking that these rates do not exceed the rates published by the EC for reimbursement of mission costs (referred to as 'per diem'), you need to understand that the EC maximum per diem rates:

- Include costs related to accommodation (hotel), meals (or daily allowances) and local transportation (bus, taxi) in the mission location
- Are calculated **per overnight stay** on mission
- For example, for a mission from Tuesday to Thursday under your organisation's rules you may pay as subsistence costs 3 'daily allowances' + 2 nights in a hotel + taxis during the mission (e.g. to/from the airport). However, the total of these costs should still be below the amount of two 'per diem' according to the published EC rate.

# Indicative list of supporting documents for Travel and Subsistence costs

- ☑ Invoice from travel agency (or hotel, etc.) including proof of payment
- ✓ Original transportation tickets (plane, train, boat)
- **☑** Boarding passes
- Meeting or event related documents such as reports, agendas, lists of participants, materials, photographs, etc.
- Reimbursement sheets in case of payment directly to the relevant persons for the use of a private car or other means of transportation, including proof of payment
- Reimbursement sheet or salary slip for subsistence costs, including proof of payment to the relevant person

# **Equipment and Supplies**

Purchase or rental costs for equipment and supplies (new or used) specifically for the purpose of the project, as well as the costs of services linked to the transportation and installation, provided they correspond to market rates, as included under Budget Heading 3: Equipment and Supplies (shown in Figure 9 below).

Fia.10

3. Equipment and supplies <sup>7</sup>	
3.1. Purchase or rent of vehicle	per vehicle
3.2. Furniture, computer equipment	Per month
3.3. Machines, tools	
3.4. Spare parts / equipment for machines, tools	
3.5. Other (please specify)	
Subtotal Equipment and supplies	

There are two main eligibility requirements in addition to respecting appropriate procurement procedures:

That the equipment and supplies included under this heading are specifically used for the project e.g. equipment located in the dedicated local office. The narrative report to the JMA should include a description of the need and use of the equipment and supplies for the implementation of the project.

That the prices paid correspond to market rates. When the equipment and supplies are not purchased through an open tender, it is essential to keep documentation proving what the markets rates are at the time of purchase.

Remember that to be eligible, the equipment purchased also has to respect the rule of origin requirements (see section below.

# Indicative list of supporting documents for equipment and supplies

- ✓ Invoice from the supplier , including proof of payment
- ✓ Proof of delivery
- Proof of origin for equipment and supplies with a unit cost of more than €5,000 (according to section 2.2 of Annex IV of your grant contract)<sup>17</sup>
- Documents related to the award procedure, including the Terms of Reference, proof of publication, all the bids, evaluation documents, contract, etc.
- Photographs

For equipment bought in currencies other than euro, the threshold has to be checked using the Infoeuro published exchange rate for the month of the launch of the contracting procedure. More information on this is given below.

#### **Local Office**

Expenditure linked to costs of any office specifically devoted to the work of the project is included under Budget Heading 4: Local Office (see Figure 21 below).

Fia.11

4. Local office	
4.1. Vehicle costs	Per month
4.2. Office rent	Per month
4.3. Consumables - office supplies	Per month
4.4. Other services (tel/fax, electricity/heating, maintenance)	Per month
Subtotal Local office	

This kind of expenditure is exceptional in cross-border cooperation projects. Beneficiaries and Partners using it have to ensure that there is no duplication with the administrative costs included under Budget Heading 10: Administrative Costs. In any case, all office costs for offices located in the headquarters of the Beneficiary or Partners, or other offices not exclusively for the work of the project, cannot be included under the budget heading for local office.

Activity reports from the Beneficiary to the JMA will have to indicate which staff are working in the local office. The costs linked to the work of this staff have to be reasonable and according to the principle of efficiency.

# Indicative list of supporting documents for a local office

- ✓ Invoices from suppliers, including proofs of payment
- ✓ Documents related to the award procedures, including the Terms of Reference, proof of publication, all the bids, evaluation documents, contract, etc.
- Photographs

## **Other Costs, Services**

Other Costs and Services refer to expenditure linked to costs entailed in service contracts awarded by the Beneficiary and Partners for the purpose of the project as included under Budget Heading 5: Other costs, services (see Figure 22). It also includes costs deriving directly from requirements in the grant contract (such as dissemination, evaluation, expenditure verification, translation, etc.) including the financial service costs (i.e. the cost of fund transfers and financial guarantees).

Fig.12

5. Other costs, services <sup>8</sup>	
5.1. Publications <sup>9</sup>	
5.2. Studies, research <sup>9</sup>	
5.3. Expenditure verification	
5.4. Evaluation costs	
5.5. Translation, interpreters	
5.6. Financial services (bank guarantee costs, etc.)	
5.7. Costs of conferences, seminars <sup>9</sup>	
5.8. Visibility actions <sup>10</sup>	
Subtotal Other costs, services	

The costs included in this category have to be clearly identified in the project budget. The costs which may be, by nature, assimilated into one of the eight sub-categories indicated in the standard budget template are only eligible if explicitly included.

# Indicative list of supporting documents for Other costs, Services

- ☑ Invoice from the service provider, including proof of payment
- Documents related to the award procedures, including the Terms of Reference, proof of publication, all the bids, evaluation documents, contract, etc.
- ✓ Proof of delivery of the services
- Any material published (on paper or by electronic means)
- $\checkmark$  Proof that the EU visibility rules have been respected<sup>18</sup>.
- ☑ In case of events, all related documents and pictures, as in the case of travel costs

# Important last remarks:

Do not forget to ensure that all documentation in electronic format has to be kept for seven years after project closure. For example, in case of web-sites, other Internet-based tools or databases which are sustained after the EU financing, they will not be available unless you keep adequate back-ups.

#### **Other Costs**

Expenditure linked to costs which by their nature cannot be included in any of the previous categories such as re-granting (if applicable) is listed under Budget Heading 6: Other.

<sup>18</sup> 

The documents and rules applicable to the expenditure under this category will depend on the nature of the expenditure. Any re-granting expenses (if allowed under your programme) would be included here.

# Indicative list of supporting documents for re-granting

- ✓ Sub-grant application forms
- ✓ Documents related to the award of sub-grants
- ✓ Contracts with the sub-grant Beneficiaries
- ✓ Proof of payment to the sub-grantee
- Financial and activity reports submitted by the sub-grantee and any other documents required under the grant contract between the JMA and the Beneficiary.

#### **Taxes**

For projects financed under calls for proposals launched after November 2010 (which are subject to PraG 2010) the budget may include a separate line for taxes, Budget Heading 12: Taxes.

This budget line includes taxes linked to project expenditure, including VAT. These taxes can be included and considered as eligible costs only when the Beneficiary or Partner is not able to claim them back.

Organisations in Partner Countries have to take into account the Financing Agreement/s between their national government and the EC which usually include/s conditions by which Beneficiaries and Partners can reclaim VAT and other taxes. As a consequence, for Beneficiaries and Partners from these countries, usually there should not be any expenses listed under this Budget line as taxes will normally be considered as ineligible expenditure.

# **Contingency reserve**

The contingency reserve is described in Article 14.3 of General Conditions. This reserve cannot exceed 5% of direct eligible costs and it is included under Budget Heading 8: Provisions for Contingency Reserve. For projects subject to PraG 2010 (i.e. those financed under calls for proposals launched after November 2010), taxes have to be excluded from the calculation of 5%.

The contingency reserve can be used only when there is an unforeseeable circumstance and when there is prior approval by the JMA/JTS. The request for the use of the contingency reserve has to indicate which categories of expenditure (from Budget Headings 1 to 6) need the extra resources. The reallocation will be shown in the financial report and no accounting entries should be shown under this budget heading.

Projects subject to PraG 2008 will need to show the reallocation in the financial report, as shown in Figure 23 below.

Fig.13

Interim financial report: period (dd/mm/yyyy-dd/mm/yyyy)	Budget as per contract/rider				Reallocation and use of contingencies		
Expenditures	Unit	# Units (a)	Unit cost (in EUR) (b)	Costs (in EUR) (a)*(b)	allowed reallocation	Use of contingencies	
1. Human Resources							
1.1 Salaries (gross amounts, local staff)							
1.1.1 Technical	Per month						

Projects subject to PraG 2010 have a specific template for the use of contingencies in the budget (see Figure 24 below).

Fig.14

	Contract n°	-			·	-		-	<u></u>
	Implementation period of the contract (dd/mm/yyyy-dd/mm/yyyyy)								
	Budget as per contract/rider				Use of contingencies	Budget as per new rider signed			
Expenditures	Unit	# Units	Unit cost (in EUR) (b)	Costs (in EUR) (a)*(b)	Use of contingencies	Unit	# Units	Unit cost (in EUR) (b)	Costs (in EUR) (a)*(b)
1. Human Resources		.,					.,	.,	.,,,,
1.1 Salaries (gross amounts, local staff)									
1.1.1 Technical	Per month					Per month			
1.1.2 Administrative/ support staff	Per month					Per month			
1.2 Salaries (gross amounts, expat/int. staff)	Per month					Per month			
1.3 Per diems for missions/travel									
1.3.1 Abroad (staff assigned to the Action)	Per diem					Per diem			
1.3.2 Local (staff assigned to the Action)	Per diem					Per diem			
1.3.3 Seminar/conference participants	Per diem					Per diem			
Subtotal Human Resources									
2. Travel									
2.1. International travel	Per flight					Per flight			
2.2 Local transportation	Per month					Per month			
Subtotal Travel									
3. Equipment and supplies									
3.1 Purchase or rent of vehicles	Per vehicle					Per vehicle			
3.2 Furniture, computer equipment									
3.3 Machines, tools									
3.4 Spare parts/equipment for machines, tools									
3.5 Other (please specify)									
Subtotal Equipment and supplies									
4. Local office									
4.1 Vehicle costs	Per month					Per month			
4.2 Office rent	Per month					Per month			
4.3 Consumables - office supplies	Per month					Per month			
4.4 Other services (tel/fax, electricity/heating, maintenance)	Per month					Per month			
Subtotal Local office									
5. Other costs, services									
5.1 Publications									
5.2 Studies, research									
5.3 Auditing costs									
5.4 Evaluation costs									
5.5 Translation, interpreters									

# **Administrative costs**

Administrative Costs are described in Article 14.4 of your grant contract General Conditions and are intended to cover the administrative overheads incurred by the Beneficiary and Partners.

These costs, included under Budget Heading 10, are claimed as indirect costs.

They are calculated as a fixed, maximum rate of 7% of the total amount of direct eligible costs (categories 1 to 6). For projects subject to PraG 2010, take into account that any eligible taxes are in Heading 12 and cannot be included in the calculation.

This flat-rate funding does not need to be supported by accounting documents.

These indirect costs are incompatible with the receipt of an operating grant financed by the EC. When the Beneficiary or a Partner receives this type of grant, intended to finance its 'regular operating costs', no additional administrative costs can be accepted as eligible costs as this would be considered double funding.

# **Ineligible costs**

Finally, Article 14.6 of your grant contract General Conditions indicates the type of costs which are not eligible. These are:

Debts and debt service charges

Provisions for losses or potential future liabilities

Interest owed

Costs declared by the Beneficiary or the Partners but covered by other EU funds

Purchases of land or buildings, except where necessary for the direct implementation of the project, provided that Special Conditions do not explicitly exclude this possibility

Currency exchange losses

Taxes, including VAT, unless the Beneficiary or Partners can show they cannot reclaim them and the applicable regulations do not exclude coverage of taxes. Financing Agreements between the EC and Partner Countries National Governments include the provisions by which the Beneficiaries and Partners are exempted from certain taxes and the procedures to reclaim them. Please consult your national authorities for further information.

Credits to third parties unless otherwise specified in the Special Conditions.

#### Procurement rules

There are specific rules and procedures that must be followed for procurement for Beneficiaries and partners receiving a grant in aENPI-CBC programme.

# Which rules apply?

## So which rules should you follow for procurement?

Article 23 of the ENPI CBC Implementing Rules states:

"The procedures and related standard documents and contract templates to be used shall be those included in the Practical Guide to contract procedures for EC external actions (PraG)<sup>19</sup> with annexes in force at the time of the launching of procurement procedures or calls for proposals"

Although PraG provides a full set of procedures and templates, grant Beneficiaries and Partners will find the procurement rules applicable to them in Annex IV of their grant contract: "Procurement by grant Beneficiaries in the context of European Community external actions".

Annex IV of the grant contract is applicable to the Beneficiary and all Partners, regardless of their legal status (public or private) or nationality (EU Member State or Partner Country).

# What is in Annex IV of your grant contract? See the list below.

- 1. General principles
- 2. Eligibility for contracts (rules of nationality & origin)
- 3. Rules common to all tender procedures
- 4. Rules applicable to service contracts
- Rules applicable to supply contracts
- 6. Rules applicable to work contracts
- 7. Use of negotiated procedure
- 8. Special cases

Annex IV includes terminology which is defined in the main chapters of PraG, as we will see in the section below.

#### Are all sections of Annex IV applicable to everybody?

Sections 1 and 2 are applicable to all Beneficiaries and Partners

Sections 3 to 7 are **not** applicable to public bodies (contracting authorities) in EU Member States or to public entities in Russia (as outlined in Section 8: Special cases and in the Financing Agreement between the Russian Federation and the EU). These bodies should apply their own national rules,

Practical Guide to contract procedures for EC external actions,

http://ec.europa.eu/europeaid/work/procedures/ implementation/practical guide/index en.htm

except when they contradict Article 1 (general criteria) and Article 2 2 (rule of nationality and origin) which has to be respected in all cases.

How should you understand Section 8: Special cases and what organisations are considered as a public body in an EU Member State?<sup>20</sup>

Under Section 8: Special Cases, Contracting Authorities refers to State, regional or local authorities, bodies governed by public law, associations formed by one or several of such authorities or one or several of such bodies governed by public law.

A body governed by public law is a body:

Established for the specific purpose of meeting needs in the general interest, not having an industrial or commercial character,

having a legal personality, and

is financed, for the most part, by the State, Regional or Local authorities, or other bodies governed by public law; or subject to management supervision by those bodies; or having an administrative, managerial or supervisory board, more than half of whose members are appointed by the State, regional or local authorities, or other bodies governed by public law.

This does not mean that the Beneficiaries and Partners, other than public bodies in EU Member States, will have to use procedures described in chapter 3, 4 and 5 of PraG and its templates. Annex IV indicates that tender documents have to follow best international practice. Annex IV indicates that the Beneficiary or Partner may use PraG models when they do not have their own models.

In the case of public bodies in Partner Countries, they can use their own national procedures, provided they are not in contradiction with the principles and thresholds indicated in Annex IV.

# **Procurement procedures**

Which procurement procedures to apply and under which conditions are mentioned in Annex IV and more details may be found in section 2.4 of the main body of PraG. These procedures are:

Open procedure

Restricted procedure

Negotiated procedure no publication (three offers)

Negotiated procedure on the basis of a single tender.

These are described in the boxes below.

According to Art. 1.9 of the public contracts directive: DIRECTIVE 2004/18/EC OF THE EUROPEAN PARLIAMENT AND OF THE COUNCIL of 31 March 2004 on the coordination of procedures for the award of public works contracts, public supply contracts and public service contracts

#### **OPEN PROCEDURE**

Calls for tenders (publicised internationally or locally) are open when all interested economic operators may submit a tender. Therefore:

- The call should be given maximum publicity
- Any natural or legal person wishing to tender receives the tender dossier upon request
- When the received tenders are examined, the contract is awarded by conducting:
  - A selection procedure (i.e. verification of the eligibility and of the financial, economic, technical and professional capacity of tenderers), and
  - a procurement procedure (comparison of tenders).
- No negotiation is allowed

## RESTRICTED PROCEDURE

Calls for tenders are restricted when all interested economic operators may ask to take part (in response to a procurement notice) but only candidates satisfying the selection criteria may submit a tender. Therefore the contracting body:

- Uses a selection procedure to examines all responses to the procurement notice
- Draws up a short list of candidates based on their qualifications according to the selection criteria
- The contracting body invites the shortlisted candidates to submit a tender
- No change in the identity or the composition of the tenderer is permitted (there are some exceptions)
- The successful tenderer is chosen by a procurement procedure
- No negotiation is allowed

# **NEGOTIATED PROCEDURE WITHOUT PUBLICATION (THREE OFFERS)**

The contracting body chooses at least three candidates with competence in the relevant field, invites them to submit tenders and negotiates the terms of the contract with one or more of them.

#### **NEGOTIATED PROCEDURE ON THE BASIS OF A SINGLE TENDER**

The contracting body may **exceptionally** use a negotiated procedure on the basis of a single tender when:

- There is extreme urgency which is in no way attributable to the Beneficiary or Partner
- The contract extends activities already under way because of unforeseen circumstances
- The tender procedure has been unsuccessful
- For technical reasons, the contract can be awarded only to a particular provider

(see full list in section 7 of Annex IV of your grant contract)

# General principles and common rules in Annex IV

The general principles applicable to all Beneficiaries and Partners are described in section 1 of Annex IV to your grant contract. They are linked to the principles of sound financial management described in 4.1 below.

#### Contracts must be awarded:

to the most economically advantageous tender i.e. to the tender offering the best price-quality ratio, and

in accordance with the principles of transparency and fair competition for potential contractors, taking care to avoid any conflicts of interest even below the thresholds for direct award<sup>21</sup>.

# Definition of "most economically advantageous tender:

Article 53 of the Directive 2004/18, which is applicable in all Member States, states that when the award is made to the tender most economically advantageous from the point of view of the contracting body, the base of the award shall be various criteria linked to the subject matter of the public contract in question, for example, quality, price, technical merit, aesthetic and functional characteristics, environmental characteristics, running costs, cost-effectiveness, after-sales service and technical assistance, delivery date and delivery period or period of completion.

That is  $\leq$  €10,000 as described below in *Thresholds and procedures for procuring services, supplies and works.* 

# Very important remarks

- tenders cannot be awarded on the basis of the lowest price only
- experience cannot be an award criterion, as there is jurisprudence indicating that it is against the Directive 2004/18. However, experience can be taken into account to assess the technical proposal

To this end, the Beneficiary and Partners must comply with the rules set out in sections 2-7 of Annex IV with the exceptions explained above.

In the event of a failure to comply with the rules referred to above, the expenditure is not eligible. The compliance with the rules will be verified by the auditor carrying out the expenditure verification needed for the payment requests. It may also be verified by JMA, EC and other authorized bodies.

The common rules applicable to all tender procedures are described in section 3 of Annex IV (and therefore not applicable to public bodies in EU Member States):

The tender documents must be drafted in accordance with best international practice. The Beneficiary and Partners may use the models relating to external actions published on the EC website, namely PraG Chapters 3 (Services), 4 (Supplies) and 5 (Works) and related annexes (note, this is not compulsory). In case of doubt, you could compare your procedures to the EC best practice as described in these chapters and annexes and adapt as needed.

The time-frames for receipt of tenders and requests to participate must be long enough to allow interested parties a reasonable and appropriate period to prepare and submit their tenders (e.g. in PraG: 60 days for Supplies and 90 days for Works for international tenders, 30 for Supplies and 60 for Works for local tenders).

All requests to participate, and tenders which are declared as satisfying requirements, must be evaluated and ranked by an evaluation committee on the basis of exclusion, selection and award criteria announced in advance.

This committee must have an odd number of members, and at least three members, with all the technical and administrative capacity necessary to give an informed opinion on the tenders.

## Rule of nationality

Both the ENPI Regulation (Article 21) and Annex IV (section 2) of the grant contract oblige all Beneficiaries and Partners to respect the rule of nationality (described below).

#### **ENPI REGULATION ARTICLE 21**

Participation in the award of procurement contracts financed under this Regulation shall be open to all natural persons who are national of, and legal persons established in, a Member State, a country that is a beneficiary of this Regulation, a country that is beneficiary of an Instrument for Pre-Accession (IPA) or a member State of European Economic Area (EEA). It will also be open to International Organisations.

The rule is applicable for Beneficiaries and Partners in EU Member States even if it is in contradiction with national procurement rules, as these rules derive from the EC Public Contracts Directive which is lower in the legal hierarchy than the ENPI Regulation.

Regardless of the eligible area of the programme, all natural persons (such as experts, interpreters, etc.) and legal persons (service providers and suppliers, etc.) from the countries listed in the ENPI Regulation can participate in a tender and sign a contract with a Beneficiary or Partner.

The countries listed in the ENPI Regulation are given in the table below.

• 'Rule of na	'Rule of nationality' countries listed in the ENPI Regulation			
• EU Member States	<ul> <li>Portugal, Spain, France, Italy, Malta, Greece, Cyprus, Bulgaria, Romania, Poland, Czech Republic, Slovakia, Hungary, Slovenia, Austria, Germany, Lithuania, Latvia, Estonia, Finland, Sweden, Denmark, The Netherlands, Belgium, Luxemburg, United Kingdom and Ireland</li> </ul>			
ENPI     Partner     Countries	<ul> <li>Russia, Belarus, Ukraine, Moldova, Georgia, Armenia, Azerbaijan, Algeria, Egypt, Libya, Israel, Jordan, Lebanon, Morocco, Occupied Palestinian Territories, Syria and Tunisia</li> </ul>			
IPA     Countries	Croatia, Turkey, Albania, Bosnia, Montenegro, Serbia, Kosovo and FYROM			
• EEA	Norway, Iceland and Liechtenstein			

The fact that some of these countries do not participate in the ENPI CBC Programmes does not affect their eligibility for procurement procedures.

Those submitting tenders must state in the tender which country they are nationals of and present the usual proof of nationality under their national legislation.

The same rule however, does not apply to experts proposed by service providers taking part in tender procedures or service contracts financed under the grant. For example, a Beneficiary or Partner can sign a service contract with a Dutch company which includes a Japanese expert in the team of experts providing the services.

#### **EXCEPTIONS TO THE RULE**

In duly substantiated exceptional cases, the JMA may allow the participation of nationals from countries other than those previously referred to (e.g. when the expert is the only one available with the required expertise). In this case, ensure you have written confirmation of the derogation to the rule before launching the procurement procedure.

# Rule of origin

Both the ENPI Regulation (Article 21) and Annex IV (Section 2.2) of the grant contract oblige all Beneficiaries and Partners to respect the rule of origin when procuring supplies, regardless of the amount of equipment purchased.

## **ENPI REGULATION ARTICLE 21**

**All** supplies and materials purchased under contracts financed under this Regulation shall originate in the community or a country eligible under this article.

The rule is also applicable to Beneficiaries and Partners in EU Member States even if it is in contradiction with national procurement rules, also because as they derive from the EC Public Contracts Directive which, as described above, is lower in the legal hierarchy than the ENPI Regulation.

Regardless of the eligible area of the programme, all supplies purchased (such as equipment, furniture and material etc.) shall originate in the same list of countries as for the nationality rule (listed again below).

'Rule of origin' countries listed in the ENPI Regulation				
• EU Member States	<ul> <li>Portugal, Spain, France, Italy, Malta, Greece, Cyprus, Bulgaria, Romania, Poland, Czech Republic, Slovakia, Hungary, Slovenia, Austria, Germany, Lithuania, Latvia, Estonia, Finland, Sweden, Denmark, The Netherlands, Belgium, Luxemburg, United Kingdom and Ireland</li> </ul>			
ENPI     Partner     Countries	<ul> <li>Russia, Belarus, Ukraine, Moldova, Georgia, Armenia, Azerbaijan, Algeria, Egypt, Libya, Israel, Jordan, Lebanon, Morocco, Occupied Palestinian Territories, Syria and Tunisia</li> </ul>			
• IPA Countries	Croatia, Turkey, Albania, Bosnia, Montenegro, Serbia, Kosovo and FYROM			
• EEA	Norway, Iceland and Liechtenstein			

•

#### SO, WHAT IS MEANT BY THE TERM 'ORIGIN'

For the purpose of Annex IV, the term 'origin' is defined by Council Regulation22 as the economic nationality of goods in international trade:

- Goods originating in a country shall be those wholly obtained or produced in that country (Article 23)
- Goods whose production involved more than one country shall be deemed to originate in the
  country where they underwent their last, substantial, economically justified processing or
  working in an undertaking equipped for that purpose and resulting in the manufacture of a new
  product or representing an important stage of manufacture (Article 24)

Supplies and materials affected by the rule of origin:

Include the materials to be used in construction

Do not include the Contractor's own equipment (machines, tools, etc.) to be used during construction.

For equipment and vehicles with a unit cost on purchase of more than €5,000, the contractors providing the supplies must present proof of origin no later than when they present their first invoice. The certificate of origin must be made out by the competent authorities in the country of origin for the supplies (e.g. Chamber of Commerce, Government Ministry etc.). Remember to request this certificate from your supplier and clearly insert it as a requirement in the tender dossier.

For supplies with a unit cost on purchase of less than €5,000, a statement from your supplier specifying the origin of the equipment is enough. Still, remember that the rule of origin applies to all supplies so in the absence of this statement, the cost of the supplies may be considered ineligible. Note, the origin is also often inscribed on the equipment itself (e.g. 'made in' or 'assembled in').

Both the ENPI Regulation (Article 21.7) and Annex IV (section 2.3) allow for derogations in duly substantiated exceptional cases as described in the box below.

<sup>&</sup>lt;sup>22</sup> COUNCIL REGULATION (EEC) No 2913/92 of 12 October 1992 establishing the Community Customs Code and other Community legislation governing non-preferential origin

#### **EXCEPTIONS TO THE RULE OF ORIGIN**

Exceptions may be justified in certain circumstances:

- Unavailability of the products in the markets of the countries concerned
- For reasons of extreme urgency
- If the rule were to make the realisation of a project, a programme or an action impossible or exceedingly difficult.

The exception is **not** applicable just because a product that does not meet the rule of origin is cheaper than one that does.

The exception is only applicable when the derogation has the **prior approval** of the JMA.

# Important last remarks:

All Beneficiaries and Partners, whatever their status (public, private) or nationality (EU or Partner Country) must respect the rule of origin of supplies or the cost will be ineligible. **This applies even if** the equipment is bought with own resources as part of co-financing!

It is only needed to produce an official certificate of origin for supplies above €5,000 per unit so for instance, if the Beneficiary or partner buys five computers of €1,050 each, the supplier does not need to provide an official certificate. In this case the Beneficiary or partner should ask the supplier to state in writing the origin of supplies as this is a formal requirement under Annex IV Article 2.2 to make the cost eligible. The same statement should be requested from construction companies regarding the materials used for works paid by the project.

## **Types of contracts**

Three types of contracts are mentioned in Annex IV of the grant contract, each with specific procurement procedures to be carried out by the Beneficiary or Partner (as relevant). These are described in PraG as follows:

Service contracts concluded with a service provider could include:<sup>23</sup>

- Study contracts such as feasibility studies, economic and market studies, technical studies, evaluations and audits.
  - Study contracts generally specify an outcome, i.e. the contractor must provide a given product. The technical and operational means by which it achieves the specified outcome are irrelevant. These are therefore lump-sum (global-price) contracts and the contractor will be paid only if the specified outcome is achieved.

• *Technical assistance contracts* for example, when an expert is needed in an advisory role or to provide the experts specified in the grant contract.

Technical assistance contracts are fee-based. Technical assistance contracts often only specify the means i.e. the contractor is responsible for performing the tasks entrusted to it in the Terms of Reference and ensuring the quality of the services provided. The budget consist of fees (daily fee rate for the days experts work under the contract) and incidental expenditure which covers all actual expenses incurred by the expert which are not included in the fees (travel costs, etc.).

Supply contracts concluded with a supplier<sup>24</sup> cover the purchase, leasing, rental or hire purchase, with or without the option to buy, of products (equipment, material, etc.). Supply contracts include incidentally, the transport to site and installation of the supplies bought.

Works contract concluded with a construction or engineering company.<sup>25</sup> Works contracts cover either the execution, or both the execution and the design, of works or the realization by whatever means of a work. A 'work' is the outcome of building or civil engineering works taken as a whole that is sufficient of itself to fulfil an economic or technical function e.g. infrastructure for a border crossing point.

# Can the contract be a hybrid (mix) of the types of contracts? <sup>26</sup>

Usually contracts are split according to the types defined above. When necessary, some contracts may cover two or more components, works, supplies and services.

In this case the Beneficiary or partner must determine the procurement procedure to be used depending on which of the components prevails. This assessment is to be made on the basis of:

- · the value, and
- the strategic importance of each component relative to the contract as a whole.

Make sure that the procurement cannot be considered as artificially mixed to circumvent procurement thresholds as described in the table below! For example, if the Beneficiary or partner applies the procedures for works when there are also large amounts of equipment or services.

# Thresholds and procedures for procuring services, supplies and works

Annex IV of your grant contract provides different thresholds for procurement procedures, depending on the type of contract. The thresholds for Services are found in Section 4, Supplies in Section 5 and Works in Section 6. Check 3.2 above to clarify the different kinds of procurement procedures.

26 See PraG 2.4.9

See PraG 4.1
See PraG 5.1

The thresholds, which are not applicable to public bodies in Member States, are given in the table below.

• SERVICES	≥ €200,000 Internation al restricted tender procedure	• < €200,000 bu Negotiated p without public offer	orocedure ation (three	•
• SUPPLIES	• ≥€150,000 Internation al open tender procedure	• < €150,000 but ≥ €60,000 Local open tender procedu re	<ul> <li>&lt; €60,000         but         &gt;€10,000         Negotiat         ed         procedur         e without         publicati         on (three         offers)</li> </ul>	• ≤ €10,00 0 Single tender (direct award )
• WORKS	• ≥ €5,000,000 Internation al open tender procedure	• < €5,000,0 00 but ≥ €300,000 Local open tender procedu re	• < €300,000 but > €10,000 Negotiat ed procedur e without publicati on (three offers)	

Annex IV sets the compulsory scope for sub-contracting but it does not provide detailed procedures or templates for tender documents. Therefore for what is **not** described in Annex IV, Beneficiary and Partners may use:

Either their own procedures, as long as these are compliant with the rules in Annex IV in particular, 'best international practice' (see section 3.3 for general principles)

Either PraG Chapters 3 (Services), 4 (Supplies) or 5 (Works), and related annexes, which describe detailed procedures for the whole procurement process and may also provide useful templates.

#### What to include in the tender and how to calculate the contract value?

The thresholds given in the table above are based on the maximum budget for the contract in question (including any co-financing). Where contracts are subdivided in lots, the value of each lot shall be taken into account when calculating the overall threshold.

A budget line is not in itself a sufficient ground for splitting contracts! For instance, in the budget under the title 'equipment' may have listed under separate lines 'computers' and 'printers' as they had different unit prices, but when the tender is organized, the Beneficiary or partner should include them be in the same contract - all office equipment should normally be supplied under one contract.

Contracts can only be split when fully justified by the different categories of service/supply/work requested, or when their delivery must occur at different time in the project. For instance in an environmental project separate procurements under supplies may be found, e.g. office equipment and waste water treatment equipment.

#### Remember

Beneficiary/Partner should never artificially split the procurements, as the whole amount of the split contracts will become ineligible!

National thresholds also have to be applied when national procurement rules are compulsory for the Beneficiary or Partner. In case of a contradiction between Annex IV of your grant contract and national thresholds, the lower one has to be used! Remember that the thresholds described in sections 3 to 7 of Annex IV, are not applicable to public bodies in EU Member States or to public entities in the Russian Federation.

# Terms of reference for auditors

Audit Services in compliance with Article 30 and 37 of Commision Regulation (EC) No 951/2007 of August 2007 laying down implementing rules for cross – border cooperation programmes financed under Regulation (EC) No 1638/2006 of the European Parlament and of Council laying down general provisions establishing a European Neighbourhood and Partnership Instrument

These Terms of Reference are based on International Auditing Standards, with a special reference to ISA 800 (Audits of Financial Statements prepared in accordance with Special Purpose Frameworks)

#### Introduction

These Terms of Reference (TOR) intend to provide all necessary information to the tenderers for a service contract with the Joint Managing Authority (JMA) of the Estonia–Latvia–Russia Cross Border Cooperation Programme. The service contract has a duration of the whole programme implementation period until 31.05.2016.

The purpose of the public procurement procedure is to select a qualified and registered audit company having the administrative capacity, the technical capacity and the necessary experience to deliver the work involved in fulfilling the legal obligations of Articles 30 and 37 of Commission Regulation (EC) No 951/2007 (Annual audit plan for projects). This document provides the information necessary to prepare an offer for this procurement procedure.

# **Programme Management and Control Structures**

#### Actors involved in Management and Control

#### The Joint Managing Authority

The Joint Managing Authority (JMA) is the Ministry of Environmental Protection and Regional Development. It is responsible for managing and implementing the joint operational programme, and for carrying out any controls necessary in accordance with the rules and procedures provided for by the relevant regulations (Article 15 I Regulation (EC) No 951/2007).

Among others, the JMA fulfils the following functions and is responsible for:

- Drawing up annual operational and financial reports and sending them to the Joint Monitoring Committee and the Commission
- Implementing, through its internal audit service, an audit programme to check internal circuits and to ensure that procedures are properly applied within the JMA
- Signing the contracts for the various projects with the beneficiaries and contractors
- Carrying out operational follow-up and financial management of the projects
- Immediately notifying the JMC of all contentious cases of recovery
- Ensuring that the funds paid out under grant agreements or procurement contracts are used only for the purposes for which they were granted

See Section 2 of Regulation (EC) No 951/2007 for further functions and responsibilities.

The reporting obligations of the JMA are defined by Article 28 of Regulation (EC) No 951/2007. Among others, the annual report of the Joint Managing Authority shall contain:

"a declaration signed by the representative of the JMA giving an assurance that the management and control systems set up by the programme in the course of the previous year continue to comply with the model approved by the Commission and that they have operated in such a way as to warrant a reasonable degree of confidence in the correctness of the financial report and in the legality and regularity of the transactions to which it relates."

#### This declaration is supported by:

- The annual report of the internal audit service of the JMA (Article 29 of Regulation (EC) No 951/2007)
- The annual report on implementation of the audit plan for the projects (Article 30 of Regulation (EC) No 951/2007)
- The external audit report on an ex post verification of the revenue and expenditure presented by the JMA in its annual financial reports (Article 31 of Regulation (EC) No 951/2007)

These reports are annexes to the annual report of the JMA (Article 28 of Regulation (EC) No 951/2007). The JMA stays ultimately responsible for all audit work carried out for the joint operational programme within the framework of these legal requirements.

#### The Joint Technical Secretariat

The Joint Technical Secretariat (JTS) is hosted by the State Regional Development Agency. It assists the JMA with the day-to-day management of the activities under the joint operational programme (Article 16 I Regulation (EC) No 951/2007).

#### **The Joint Monitoring Committee**

The Joint Monitoring Committee (JMC) is the supervisory body of the joint operational programme. It comprises representatives from each country participating in the joint operational programme, a chairperson and a secretary, which is a member of the JMA. Among others it is responsible for:

- appointing project selection committees
- taking the final decision on projects and on the amounts granted to them
- review all reports submitted by the JMA

examine any contentious case of recovery brought to its attention by the JMA

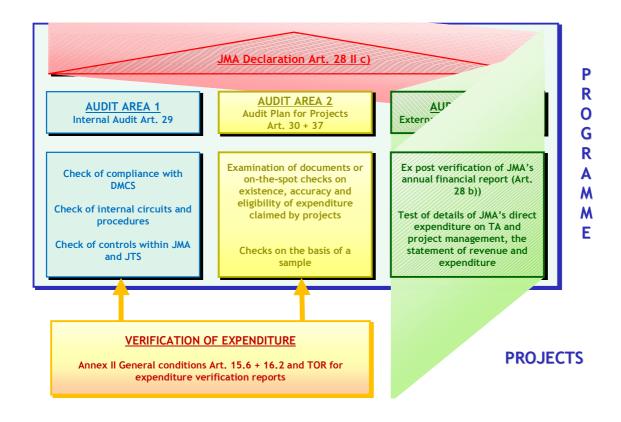
See Section 1 of Regulation (EC) No 951/2007 for further details.

#### **Audit Task Force**

It is responsible for approval of audit methodology, review of the audit results and making proposals for the necessary actions related to the recoveries, based on audit results. This Audit Task Force consist of the representatives of the national responsible bodies of the Member States and Russia. The EC representative will be invited to all the meetings of the Audit Task Force, will be informed of all its activities and will have the same status as its members.

#### **Control Structures**

The control structures for the ENPI CBC Joint Operational Programmes can be visualised as follows:



All controls which are executed are done within the responsibility of the JMA and ultimately serve the objective to provide the JMA with the assurance necessary to sign the declaration foreseen in Article 28 II c) of Regulation (EC) No 951/2007. Consequently, it is the JMA's responsibility to

decide who performs the audit work for each of the three areas of programme audit and to determine the extent of audit work as well as the audit methods to be used.

#### **Verification of Expenditure**

According to Article 14.8 of Regulation (EC) No 951/2007, the JMA shall ensure that the funds paid under grant agreements or procurement contracts are used only for the purposes for which they were granted. This provision relates to the project level.

A report on the verification of project expenditure must be attached to the second and any following pre-financing request and to the final payment request.

The expenditure verification report is a report of factual findings based on an agreed-upon procedures audit as specified in Annex VII Special Conditions Grant contract (Terms of Reference for an expenditure verification of a grant contract) and in accordance with the International Standard on Related Services (ISRS) 4400. Consequently, it is the JMA's responsibility to determine the total amount of eligible expenditure based on the expenditure verification report.

Within the framework of the audit approach for ENPI CBC programmes, the project expenditure verification represents the most important and basic level of control. It is the objective of this assignment to verify its functioning.

#### Annual Internal Audits by the Internal Audit Service

According to Article 29 of Regulation (EC) No 951/2007, the JMA's internal audit service shall implement each year a control programme to check the internal circuits and to ensure that procedures have been correctly applied within the JMA. The internal audit service provides the JMA with an annual report and sends it to the representative of the JMA.

The annual report of the internal audit service is an attachment to the JMA's annual report to the Commission. It is the JMA's responsibility to integrate the internal audit service's results in the declaration according to Article 28 II c) of Regulation (EC) No 951/2007.

Within the framework of the audit approach for ENPI CBC programmes, the annual internal audit serves the purpose of risk assessment for inherent risk and control risk on the level of the programme implementing body (JMA). Only limited assurance is obtained regarding the reliability of expenditure verification reports, as these are not expressly covered by the internal audit.

#### Annual Implementation of the Audit Plan for the Projects

According to Article 37 of Regulation (EC) No 951/2007, the JMA shall draw up an audit plan for the projects that it finances.

The controls shall be conducted by examining the documents and conducting on-the-spot checks of a sample of projects. The JMA shall select the sample based on a random statistical sampling method taking account of internationally recognised audit standards, in particular having regard of risk factors related to the projects' value, type of operations, type of beneficiary or other relevant elements. The sample shall be sufficiently representative to warrant a satisfactory level of confidence in relation to the direct controls carried out by the JMA on the existence, accuracy and eligibility of expenditure claimed by the projects.

The JMA shall report on the previous year's implementation of the audit plan for the projects each year according to Article 30 of Regulation (EC) No 951/2007. The report shall describe in detail the methodology used by the JMA for selecting a representative sample of projects, as well as the controls carried out, the recommendations made and the conclusions drawn by the JMA in relation to the financial management of the projects concerned.

The annual report on the previous year's implementation of the audit plan for the projects is an attachment to the JMA's annual report to the Commission. It is the JMA's responsibility to integrate the results in the declaration according to Article 28 II c) of Regulation (EC) No 951/2007.

Within the framework of the audit approach for ENPI CBC programmes, the implementation of the annual audit plan for projects serves the purpose of obtaining assurance on the project expenditure and on the functioning of the project expenditure verification controls. It is the objective of this assignment to verify its proper functioning.

#### **External Audit of the Annual Financial Report**

According to Article 31 of Regulation (EC) No 951/2007, the JMA call upon an independent public body or contract an independent approved auditor who is a member of an internationally recognised supervisory body for statutory auditing to carry out each year an ex post verification of the revenue and expenditure presented by the JMA in its annual financial report, in accordance with the standards and ethics of the International Federation of Accountants (IFAC).

This external audit shall cover the JMA's direct expenditure on technical assistance and project management (payments). The external audit report shall certify the statement of revenue and expenditure presented by the JMA in its annual financial report, and that stated expenditure has actually been incurred and is accurate and eligible.

The external audit report is an attachment to the JMA's annual report to the Commission. It is the JMA's responsibility to integrate the results in the declaration according to Article 28 II c) of Regulation (EC) No 951/2007.

Within the framework of the audit approach for ENPI CBC programmes, the external audit report serves the purpose of obtaining assurance on the financial information available on programme level.

# Summary annual timetable for Audit Work and Reporting<sup>27</sup>

The basic time table of the JMA's audit work for implementation of the annual audit plan for projects and reporting in line with Article 28 Reg (EC) No 951/2007 is as follows:

Implementation period	1 January to 31 December N-1
Audit period	1 January 2012 to 30 April N
Reporting period for contractor	1 May 2012 to 31 May N
Reporting deadline for the JMA according to Article 28	30 June N
Reg (EC) No 951/2007	

#### Roles and Responsibilities of the Contracting Authority and the Contractor

#### Role and Responsibility of the Contracting Authority

The JMA is ultimately responsible for fulfilling the legal obligations regarding the implementation of the annual audit plan for projects (Articles 30 and 37 Reg. (EC) No 951/2007). The JMA (Contracting Authority) has decided to contract a qualified audit company with the aim to obtain support in fulfilling its legal obligations.

Please refer to section 7.1 - Deadlines fort he submission of documents and reports - for further details.

The audit work to be contracted with this procurement procedure is part of the overall audit approach of the JMA. Within this overall audit approach, the implementation of the annual audit plan for projects (on a sample basis, if the population is big enough) represents the substantive audit work needed to address the detection risk. Furthermore, the JMA must endorse the audit approach of the contractor, especially with a view on nature, timing and extent of audit procedures, and regarding the location of the audit execution, that is document examinations on-the-spot checks at the beneficiaries and/or partners premises.

It is the responsibility of the JMA to facilitate the work of the contractor, especially by providing guidance on all matters related to the assignment, by providing all information necessary to execute the audit work and by providing feedback to and approving deliverables of the contractor. Representatives of the JMA/ATF have the right to take part in the audit work as observers.

#### Role and Responsibility of the Contractor

The contractor supports the Contracting Authority in fulfilling its legal obligations regarding the audit plan for projects (Article 30 and 37 Reg. (EC) No 951/2007). It acts on behalf of the Contracting Authority. In delivering the service, the contractor follows its professional standards, internationally recognised audit standards and the IFAC Code of Ethics for Professional Accountants.

It is the responsibility of the contractor to prepare, implement and report on the audit work in line with these Terms of Reference, the contract, its proposal and the applicable audit standards. Furthermore, it is the responsibility of the contractor to respect internationally recognized audit standards throughout its work. Bearing in mind that responsibility for the implementation of the annual audit plan for projects rests with the JMA, the contractor is responsible for following the JMA's advice and obtaining the approval for deliverables, within the scope of internationally recognized audit standards. If requested by the JMA, the audit work must be adapted, within the scope of internationally recognized audit standards and ethical standards.

The contractor is obliged to give access to its working papers upon the JMA's request within a reasonable time at the JMA's premises in Latvia. It has to follow the filing policy as defined by the JMA, in particular the duration of archiving working papers.

#### **Content of the Audit Service Contract**

#### **Preparation of the Assignment**

A kick-off meeting is to be held within 10 working days after signature of the contract. During the kick-off meeting, the contractor should inform the JMA on its audit approach, including the audit methods he/she intends to use for checks of documents and on-the-spot checks, their extent and their scope. The contractor should furthermore present the foreseen project management structure for the assignment to the JMA, including intended communication arrangements, team structure and responsibilities. The kick-off meeting should be attended by the audit coordinator and the senior expert on behalf of the contractor<sup>28</sup>.

The JMA will provide the contractor with documentation regarding the joint operational programme, the projects and the beneficiaries, as well as the results of other audits, after the signature of the contract. During the course of the engagement, the JMA will provide the auditor with the financial reports and the expenditure verification reports of the projects that are selected for the audit.

The contractor should develop all the templates and forms that are needed in order to execute the contract, in particular:

- the announcement letter template for on-the-spot checks
- the document request template from partners and beneficiaries for document examinations
- a project controlling document enabling the JMA to verify progress of the audits

#### Announcement letter template for on-the-spot checks:

The announcement letter template should contain:

- a short information on the purpose of the on-the-spot check
- the name of the audit company, the foreseen auditor, the time/time frame for the audit
- a list of documents needed
- a request that persons responsible for the project and the project accounting are available during the on-the-spot check
- information that missing information or missing documents are considered as an error and cannot be accepted after the on-the-spot check has been completed

<sup>&</sup>lt;sup>28</sup> Please refer to section The contractor's team - for further details on these professional figures.

The JMA may consider to include extra information on the necessary content of the announcement letter template. Due to the tight time frame, it is very important that on-the-spot checks can be done efficiently. This is only possible if the auditees prepare all necessary documents and if the responsible persons are available during the on-the-spot check.

#### Document request template from partners and beneficiaries for document examinations:

In order to realize the efficiency gains that can be achieved by pooling audit work in one location, the documents available for document examinations must be as complete as possible. As this causes probably considerable preparation effort on behalf of the partners and beneficiaries, they should be thoroughly informed on the nature and purpose of the audit as well. Therefore, the document request template should contain:

- a short information on the purpose of the document examination
- the name of the audit company, the foreseen auditor, the time/time frame for the audit, including the deadline until when the documents must be received by the auditor/made available to the auditor
- the address and the name of the person who will be responsible for receiving the documents, their appropriate archiving for the time frame of the audit and their resending to the auditee
- a list of documents needed, including an indication on whether originals or copies must be provided
- a request that persons responsible for the project and the project accounting and their contact details are communicated to the auditor, so that the auditor can address questions directly to the relevant personnel
- information that missing information or missing documents are considered as an error and cannot be accepted after the time frame for the document examination has passed

#### Audit protocols per project (see Annex 2)

These TOR foresee audit protocols per project as the deliverable provided by the contractor every time the audit of a project is finalized. Using protocols instead of reports is important. As this audit engagement will be performed in the framework of internationally recognized audit standards, each REPORT will be subject to extensive internal checks by the audit company, and it must be printed, signed and sealed. An audit PROTOCOL or EMO reports in a standard way on the audit results, however, it is not an "official" report and therefore the internal quality assurance and the effort to have the protocol finalized and delivered to the client is much lighter. Please note that the auditor should still do a working paper review of each project audit before finalizing and delivering the audit protocol. Furthermore, the aggregated audit results will be compiled, analyzed and included once a year in the Annual Report on the Implementation of the Annual Audit Plan for Projects, which should in any case undergo the complete set of quality assurance measures, be signed and sealed/stamped. (See ISA 800, 805, 700 regarding various models of audit reports).

#### Sampling

According to Article 37 II of Regulation (EC) No 951/2007, the controls of paragraph 1 shall be conducted by examining the documents and conducting on-the-spot checks of a sample of projects selected by the JMA based on a random statistical sampling method taking account of internationally recognized audit standards, in particular having regard of risk factors related to the projects' value, type of operations, type of beneficiary or other relevant elements. The sample shall be sufficiently representative to warrant a satisfactory level of confidence in relation to the direct controls carried out by the JMA on the existence, accuracy and eligibility of expenditure claimed by the projects.

Following the legal provisions and the general audit setup of the ENPI CBC Programmes, the purpose of the sample of projects is to obtain sufficient assurance about the project expenditure verifications while maintaining audit efficiency. Also in this case, the JMA remains ultimately responsible for the sample selection.

The population is defined as those projects for which expenditure was declared to the JMA by handing in financial reports accompanied by expenditure verification reports during the implementation phase (i.e. 1 January to 31 December of the previous year).

When assessing the effort needed for the assignment, tenderers must take into consideration that each project has several actors, i.e. at least a beneficiary who signs the grant contract with the JMA, and at least one partner, stemming from another country of the programme area than the one of the beneficiary. Expenditure may occur for the beneficiary and for the partner(s). For every selected operation, the expenditure of the beneficiary and the way in which it consolidates the expenditure of its partners shall be checked. Moreover, the expenditure of one or more partners selected within the operation shall be audited.

Furthermore, as the implementation phase of projects may be longer than one year, it is possible that projects are selected not in their first year of implementation, but in subsequent years. If the auditor detects ineligible expenditure during his audit, he/she is expected to extend audit work to expenditure which was declared in earlier periods.

#### Treatment of Conflict of Interest

The tenderer shall describe in the cooperation and implementation model, how he/she intends to solve any conflict of interest.

After sampling has been completed, the contractor shall check whether for the audit team conflicts of interest regarding the sampled projects and regarding the beneficiaries and project partners exist. The contractor shall inform the JMA about each existing conflict of interest, including a proposal on how to solve the conflict of interest. The information shall be provided when sample have been presented by the JMA. Whatever the case, the replacement of the

project(s)/beneficiary(ies)/partner(s) for which a conflict of interest exists in the sample is not possible.

The Code of Ethics of the International Federation of Accountants (IFAC) contains a guideline for professional treatment of conflicts of interest for auditors. See sections 120 (Objectivity) and 220 (Conflicts of Interest). These sections give a short and concise guidance which is easy to follow.

Possible solutions used for similar engagements are:

- If the conflict of interest exists for the company: The audit company could delegate the audit work to another audit company which is not conflicted. However, the JMA is asked to consider whether such a solution is possible according to applicable procurement rules.
- If the conflict of interest exists for the company and another audit partner: putting up so-called "chinese walls" between the audit partners and their audit engagement teams. Chinese walls means that the audit company will not share any information between the audit engagement teams that are conflicted (i.e. one team doing the statutory audit of beneficiary X, the other team doing the on-the-spot check for the JMA of the beneficiary X's project).
- If the conflict of interest exists for a specific audit engagement team member, this team member can be replaced.

An additional measure might be that a representative of the JMA participates in the audit work or observes the audit work in order to ensure that no influence is executed on the audit results due to the conflict of interest.

The following issues shall be taken into consideration for performing the audit work:

- The objective of the annual audit of projects is to provide a satisfactory level of confidence in relation to the direct controls carried out by the JMA on the existence, accuracy and eligibility of expenditure claimed by the project. Concrete objectives derived from this overall objective are:
  - o To obtain a satisfactory level of confidence whether the expenditure verification reports did reliably identify eligible and ineligible expenditure<sup>29</sup>
  - o To obtain a satisfactory level of confidence whether the JMA's decision on eligible and ineligible expenditure was adequate

However, it is the responsibility of the auditor to plan and design the audit in line with internationally recognized audit standards. It is the responsibility of the JMA to verify if the audit approach and methodology is in line with its own overall audit approach, to give guidance with a view of securing that the audit work brings about the required assurance and to support the auditor in developing an efficient and high quality audit approach which it can endorse.

Please refer to ISA 330 "The Auditor's Responses To Assessed Risks".

For further details on expenditure verification reports see section Verification of Expenditure.

# "Audit Procedures Responsive to the Assessed Risks of Material Misstatement at the Assertion Level:

- A4. (b) Performing only substantive procedures is appropriate for particular assertions and, therefore, the auditor excludes the effect of controls from the relevant risk assessment. This may be because the auditor's risk assessment procedures have not identified any effective controls relevant to the assertion, or because testing controls would be inefficient and therefore the auditor does not intend to rely on the operating effectiveness of controls in determining the nature, timing and extent of substantive procedures; ...
- A5. The nature of an audit procedure refers to its <u>purpose</u> (that is, test of controls or substantive procedure) and its <u>type</u> (that is, inspection, observation, inquiry, confirmation, recalculation, reperformance, or analytical procedure). ...
- A6. <u>Timing</u> of an audit procedure refers to when it is performed, or the period or date to which the audit evidence applies.

#### **Annual Implementation of the Audit Plan for Projects**

This part of the service consists of:

- preparation for the audit work
- Execution of the audit work
- Quality assurance and reporting per project

#### Preparation

The tenderer should briefly outline in its proposal, which worksteps it foresees in order to prepare for the audit work. In particular, proposal should specify, which information is needed from the beneficiaries and partners, depending on the audit work foreseen.

The tenderer should respect the following requirements.

#### **Preparation for On-the-spot Checks**

In order to prepare for the execution of the on-the-spot checks, the auditor should announce the audits to beneficiaries and partners who will be audited on the spot by sending announcement letters, including the foreseen date of the checks and the documents that should be available during on-the-spot checks. It is expected that the auditor calls the beneficiaries and partners to finally fix the dates of the checks and to clarify any unclear issue in the run-up to the checks.

The JMA should be notified in regular intervals on any possible changes of dates, i.e. by receiving an updated annual audit plan for projects or another project controlling sheet.

#### **Preparation for Document Examinations**

In order to prepare for the execution of document examination, the auditor should obtain all relevant documents from either the JMA or the partner or beneficiary who will be audited with a document examination by sending letters requesting documentation. The letters should list in detail the documents required and the purpose of the document examinations. It is expected that the auditor calls the beneficiaries and partners to clarify any unclear issue and to ensure the complete delivery of all documents in time.

Tenderers should provide a short description on how they intend to manage the process or obtaining the documents for document examinations. Tenderers are reminded that not all information is available at the JMA/JTS. Especially documents relating to single expenditure items (invoices, bank account statements and other payment proofs, payslips etc.) or documentation of procurements, work contracts and contracts for goods and services, as well as information related to project accounting are not available from the JMA/JTS and must be obtained from the beneficiaries and partners.

#### **Execution of the Audit Work**

According to Article 37 II Reg. (EC) No 951/2007, the annual audit plan for projects shall be implemented by examining documents and conducting on-the-spot checks of a sample of projects. The audit work carried out shall warrant a satisfactory level of confidence in relation to the direct controls carried out by the Joint Managing Authority on the existence, accuracy and eligibility of expenditure claimed by the projects.

The audits shall cover at least the following objectives, derived from the objectives named above:

- Obtaining an understanding of the project, the beneficiary and the partners
- Compliance of reports with the grant contracts and its annexes
- Plausibility of financial reports and expenditure verification reports
- Eligibility of expenditure and proper treatment of project revenue
- Correctness/accuracy of project reporting (narrative reports, financial reports and expenditure verification reports)
- Correctness/accuracy of project accounting information
- Existence of the project

Furthermore, the evidence obtained with the audit should be such that a comparison of the audit results with the results of the expenditure verification of the beneficiary's or partners' auditor is possible. Therefore, the contractor shall bear the work programme of Annex VII Special Conditions Grant Contract (BUDG and EDF) – Expenditure Verification "Terms of Reference for an Expenditure

Verification of a Grant Contract – External Actions of the European Community" in mind when planning the audit.

Audit objective	Audit procedure		Expected results
	Purpose	Туре	
Obtaining an understanding of the project, the beneficiary and the partners	Risk assessment procedure	Inspection of documents, e.g. the application, the grant contract, reports, other documents	The auditor gets familiar with the project, the beneficiary and the partners
Compliance of reports with the grant contracts and its annexes	Substantive procedure	Inspection of documents, e.g. the grant contract, its annexes, reports, and supporting documents	The auditor concludes whether reports comply with contractual requirements
Plausibility of financial reports and expenditure verification reports	Substantive procedure	<ul> <li>Inspection of documents, e.g. of financial reports and expenditure verification reports</li> <li>Reconciliation of project information with itself, with other information (e.g. from other projects, similar auditees, other benchmarks)</li> <li>Recalculation of financial information</li> </ul>	The auditor can conclude on the plausibility of the financial reports and expenditure verification reports with professional judgment
Eligibility of expenditure	Substantive procedure	<ul> <li>Test of details of invoices, delivery documents, bank account statements, payslips, time sheets etc., travel documents etc.</li> <li>Reconciliation with financial report</li> </ul>	The auditor concludes on the eligibility of expenditure
Proper treatment of project revenue	Substantive procedure	<ul> <li>Test of details of revenues, e.g. of issued invoices and bank account statements</li> <li>Reconciliation with project accounting printout</li> <li>Reconciliation with financial report</li> <li>Reconciliation with expenditure verification report</li> </ul>	The auditor concludes on the accuracy of project revenue accounting

Correctness/accuracy of	Substantive	Reconciliation of reports with	The auditor concludes
project reporting (narrative reports, financial reports and expenditure verification reports)	procedure	underlying documentation, e.g.  - project accounting printouts, invoices, payslips, time sheets and calculation of hourly rates,  - evidence of project output	<ul> <li>whether project</li> <li>reporting is based on</li> <li>actual expenditure</li> <li>whether project</li> <li>reports are based on</li> <li>actual project output</li> </ul>
Correctness/accuracy of	Substantive	- Inspection of project accounting	The auditor concludes
project accounting information	procedure	information, e.g. project accounting printouts or electronic files, manual on accounting Reconciliation with underlying documentation, e.g. invoices and revenue documents, Recalculation of cost shares (e.g. part-time personnel, split invoices) allocated to the project cost centre/accounting number	whether project accounting contains only expenditure that belongs to the project
Existence of the project	Substantive procedure	Inspection of project evidence, e.g. evidence of project events (participant lists,) or project outputs (photos, press articles,)  External confirmation on the existence of the project from a third party	The auditor concludes whether the project really exists

# Table 2 : On-the-spot checks

Audit objective	Audit procedure		Expected results
	Purpose	Туре	
Obtaining an understanding of the project, the beneficiary and the partners	Risk assessment procedure	<ul> <li>Inspection of documents, e.g. the application, the grant contract, reports, other documents</li> <li>Interviews with responsible persons of the auditee (e.g. project manager)</li> </ul>	The auditor gets familiar with the project, the beneficiary and the partners
Compliance of reports with the grant contracts and its annexes	Substantive procedure	Inspection of documents, e.g. the grant contract, its annexes, reports, and supporting documents	The auditor concludes whether reports comply with contractual requirements

DI 11.111. CC	1		
Plausibility of financial reports and expenditure verification reports	Substantive procedure	<ul> <li>Inspection of documents, e.g. of financial reports and expenditure verification reports</li> <li>Reconciliation of project information with itself, with other information (e.g. from other projects, similar auditees, other benchmarks)</li> <li>Recalculation of financial information</li> <li>Inquiry of responsible personnel (e.g. project accountant)</li> </ul>	The auditor can conclude on the plausibility of the financial reports and expenditure verification reports with professional judgment
Eligibility of expenditure	Substantive procedure	<ul> <li>Test of details of invoices, delivery documents, bank account statements, payslips, time sheets etc., travel documents etc.</li> <li>Reconciliation with financial report</li> <li>Reconciliation with expenditure verification report</li> <li>Inquiry of responsible personnel (e.g. project accountant, project manager)</li> </ul>	The auditor concludes on the eligibility of expenditure
Proper treatment of project revenue	Substantive procedure	<ul> <li>Test of details of revenues, e.g. of issued invoices and bank account statements</li> <li>Reconciliation with project accounting printout</li> <li>Reconciliation with financial report</li> <li>Reconciliation with expenditure verification report</li> <li>Inquiry of responsible personnel (e.g. project accountant, project manager)</li> </ul>	The auditor concludes on the accuracy of project revenue accounting
Correctness/accuracy of project reporting (narrative reports, financial reports and expenditure verification reports)	Substantive procedure	Reconciliation of reports with underlying documentation, e.g.  - project accounting printouts, invoices, payslips, time sheets and calculation of hourly rates,  - evidence of project output  - Inquiry of responsible personnel (e.g. project accountant, project manager)	The auditor concludes  - whether project reporting is based on actual expenditure - whether project reports are based on actual project output

Correctness/accuracy of project accounting information	Substantive procedure, Substantive analytical procedures <sup>30</sup>	<ul> <li>Inspection of project accounting information, e.g. project accounting printouts or electronic files, manual on accounting</li> <li>Reconciliation with underlying documentation, e.g. invoices and revenue documents,</li> <li>Recalculation of cost shares (e.g. part-time personnel, split invoices) allocated to the project cost centre/accounting number</li> <li>Inquiry of responsible personnel (e.g. project accountant, project manager)</li> </ul>	The auditor concludes whether project accounting contains only expenditure that belongs to the project
Existence of the project	Substantive procedure	<ul> <li>Inspection of project evidence, e.g. evidence of project events (participant lists,) or project outputs (photos, press articles, phyiscal output)</li> <li>External confirmation on the existence of the project from a third party</li> <li>Observation of project events</li> <li>Field visits (e.g., infrastructure)</li> </ul>	The auditor concludes whether the project really exists

The auditor shall document the audit work in an adequate way. In the tender, he/she shall outline the intended documentation instruments.

Standard documentation and work organisation tools used by audit companies should be:

- Audit files/working papers (i.e. copies of documents bearing signs of the audit work done and the conclusions drawn)
- Audit work programmes
- Checklists
- Audit memos

#### Workflow of Document Examinations and On-the-spot Checks

The auditor is free to design the workflow of document examinations according to his/her needs, as long as the reporting deadlines are respected.

Def.: "Evaluations of financial information made by a study of plausible relationships among both financial and non-financial data. Analytical procedures also encompass the investigation of identified fluctuations and relationships that are inconsistent with other relevant information or deviate significantly from predicted amounts. See ISA, Glossary of Terms.

When executing the <u>on-the-spot checks</u>, the contractor's staff shall complete the following worksteps:

- Opening meeting with the auditee
- Performance of audit work and documentation on the spot
- Closing meeting with the auditee

The auditor shall do a short opening meeting with the auditee at the beginning of the on-the-spot check. The aim is to inform the auditee on the nature and purpose of the on-the-spot check, to get an introduction to the project and the documents available at the auditees premises as well as to identify relevant personnel of the auditee. In addition, the auditor shall inform the auditee about the next steps of the audit process and reporting.

The auditor shall inform the auditee on the process and deadlines of the contradictory procedure. He/she shall make clear that the audit must be completed on the spot, including the audit of all supporting documents, and that the contradictory procedure serves only the purpose of ensuring a common understanding of the audit results, giving the auditee the opportunity to present his/her point of view.

For ENPI CBC, the actual audit period is very limited in time. The auditor must do all checks, from preparation to execution, to reporting, and subsequently to the aggregated reporting until end of May. In order to be able to deliver the Annual Report in due time, the management of the reporting process per project (the audit protocols) is vital.

The auditor shall do a short closing meeting with the auditee in order to inform him/her on the immediate results of the on-the-spot check and in order to clarify any open issue.

The tenderer shall provide in proposal, for both document examinations and on-the-spot checks, a short description of the workflow from the preparation through execution of the audit work to documentation, analysis of audit results, review and reporting.

# Specific procedures to be performed for individual reports

There are three types of procedures, which cannot be changed, listed in Annex 2a of Annex VII of the grant contract:

- General Procedures
- Conformity of Expenditure with the Budget and Analytical Review
- Procedures to verify selected expenditure

# **General procedures**

There are five general procedures covering the general information the auditor collects about the grant contract, the form and content of the financial report, the underlying accounting system and the record keeping rules that are applied, confirming that the financial report agrees with the accounting records and the exchange rates applied. These are:

Understanding the terms and conditions of the grant contract and its annexes and any other relevant documentation like the partnership agreement.

Examining the financial report to verify that it complies with the conditions set out in Article 2 of the grant contract General Conditions (possibly modified by Article 7 of your grant contract Special Conditions). The first issue is to verify that the proper model for the financial report has been used.

Checking the accounting and record keeping system that is being used.

Confirming that the information in the financial report agrees with the information in the accounting system. This is achieved by checking the reconciliation of the financial report to the underlying accounts, usually through a review of the trial balance and the control accounts.

Checking the currency exchange rates used in producing the financial report.

Two important underlying rules apply to these procedures; one on the accounting and the other on the exchange rate to be used:

A simple list of expenditure and revenue in an Excel file **is not** an accounting system!

#### According to Article 16.1 of your grant contract General Conditions:

The Beneficiary and Partners shall keep accurate and regular accounts of the implementation of the project, using an appropriate accounting and double-entry bookkeeping system. The system:

May be either part of the Beneficiary and Partner regular system or separate from that system

Shall be run in accordance with the accounting and bookkeeping policies and rules that apply in the country concerned

Accounts, expenditure and revenue relating to the project must be identifiable and verifiable Details on interest accruing on funds paid by EC have to be provided

The financial report has to be properly and easily reconciled to the accounting and bookkeeping system and to the underlying accounting and other relevant records.

For this purpose, the beneficiary shall prepare and keep appropriate reconciliations, supporting schedules, analyses and breakdowns for inspection and verification.

• 5	Some remarks on these legal requirements			
• L	Double entry	This is a standard PraG requirement and an important requirement to fulfil although it is not usually requested in other EU funded programmes such as European Territorial Cooperation.		
	National rules are to be followed	<ul> <li>The project accounts have to be in national currency. They have to follow the national bookkeeping rules, but also those of the Beneficiary and Partner organisations.</li> </ul>		
	dentifiable and verifiable	<ul> <li>This is a key eligibility criterion. All expenditure and revenue has to be identifiable in the accounts of Beneficiary and Partners and has to be verifiable through adequate supporting documents.</li> </ul>		
• 1.	Interest accrued	<ul> <li>Interest obtained thanks to the received pre-financing has a specific treatment. Therefore, it has to be easily identifiable in the project accounts.</li> </ul>		

The exchange rate to use is the arithmetical average of the rates published on the EC Inforeuro website<sup>31</sup> for the concerned period (i.e. sum of the exchange rates of the months of the reporting period divided by the number of months)

# Conformity of expenditure with the budget and analytical review

The second group of procedures in an Expenditure Verification assignment are to verify the conformity of expenditure with the budget and to make an analytical review of the expenditure.

<sup>31 :</sup>Infoeuro website: http://ec.europa.eu/budget/inforeuro/index.cfm?Language=en

Carrying out an analytical review of the expenditure headings in the Financial Report. In this review, the auditor will note areas of high or low expenditure and he will make a quick comparison between actual and budgeted expenditure and note any high or unusual variances.

Checking the budget of the grant contract. The auditor will verify the authenticity and authorisation of the budget and that the actual expenditure was indicated (i.e. foreseen) in the budget.

Checking to see if there were amendments to the budget (see section on the rules for amending contracts).

#### **Expenditure verification procedures**

The third group of procedures are concerned with the verification of the specific expenditure items reported in the financial report. The objective of the expenditure verification is to collect the factual evidence to support the incurrence, accuracy and eligibility of the expenditure included in the financial report. The focus of the verification of expenditure is on examining the documentary evidence supporting each category of expenditure that is reported.

What is done to check the eligibility of costs?

There are nine criteria used by the auditor to check the eligibility of costs as explained in the table below.

Eligibility criteria	What it means	• Comment
Costs actually incurred	<ul> <li>The         expenditure is         real and relates         to the         Beneficiary/         Partner.</li> </ul>	<ul> <li>This is established through examining supporting accounting transaction documents and proof of payment. The documents should support the proof of work done or supplies and services received, establishing the quantity and description of supplies and services and the prices and taxes paid. This procedure also extends to confirming the existence of assets (through supporting documentation or site visits.)</li> <li>If sufficient supporting evidence is not available, the expenditure will be considered ineligible.</li> </ul>
<ul><li>Cut-off implementation period</li></ul>	<ul> <li>The expenditure was incurred within the implementation period.</li> </ul>	<ul> <li>The period of incurrence will be established through the documentary evidence of when the work, supplies or services were ordered, delivered, invoiced and paid for.</li> <li>Note: the expenditure is incurred at the time the supplies or services are delivered.</li> </ul>
• Budget	There is a budget for the expenditure.	The availability of a budget supports the necessity, justification and valuation of the expenditure. The verification work involved for this is the examination of documents.
• Necessary	<ul> <li>The expenditure was needed in the project.</li> </ul>	<ul> <li>The Annex VII wording is whether it is plausible that the expenditure was necessary and had to be incurred for the contracted activities.</li> <li>The factual necessity of the expenditure will depend on what was expect-ed and provided for in the project proposal. For this reason, it is important that the project plan should identify the necessary expenditure items.</li> </ul>
• Records	<ul> <li>The expenditure is properly recorded in the accounting system.</li> </ul>	Only expenditure recorded in the accounting systems in accordance with applicable accounting standards and usual cost accounting principles is eligible. The reference to cost accounting principles refers to expenditure which is apportioned to the project e.g. the rent of office space.
• Justified	<ul> <li>The expenditure is supported by evidence.</li> </ul>	<ul> <li>Expenditure is considered justified when it is substantiated by evidence. This is a check on the sufficiency of the supporting evidence.</li> </ul>

<ul> <li>Valuation</li> </ul>	<ul> <li>The monetary amounts are properly stated.</li> </ul>	<ul> <li>In checking the monetary amounts, the auditor will look at quantities, unit prices (including salary rates) and the final amounts recorded. The exchange rates used will also be checked.</li> </ul>
• Classification	<ul> <li>The expenditure is recorded in the proper category.</li> </ul>	<ul> <li>The financial report has defined expenditure categories. This check ensures the expenditure is recorded under the correct category. It is also important that the categorisation of expenditure is consistent from one financial reporting period to another.</li> </ul>
Compliance with procurement, nationality and origin rules	Compliance with procurement, nationality and origin rules is essential for expenditure to be eligible.	<ul> <li>Annex VII of your grant contract specifically refers to checking the pro-curement, nationality and origin rules for expenditure headings, classes of expenditure items and individual expenditure items. Documents supporting the procurement process will be examined for this and the procurement risk factors (listed in Annex VII) should be considered.</li> <li>Where non-compliance with the rules is established, the auditor must determine and report the financial effect on the eligibility of expenditure.</li> </ul>

# Note on the quality of the evidence available

In an expenditure verification assignment, the quality of the evidence (proof) available is very important for establishing the incurrence, accuracy and eligibility of the expenditure reported. Annex VII provides further specific comments on the quality of evidence. It states that evidence:

Must be available in documentary form, whether paper, electronic or another medium,

Must be available in the form of original documents rather than photocopies or facsimiles

Should preferably be obtained from independent sources outside the entity

Which is generated internally is more reliable if it has been subject to control and approval

Obtained directly by the auditor is more reliable than evidence obtained indirectly

The nine eligibility criteria are verified for all expenditure items. In addition, further verification procedures are specified for each specific expenditure category.

This guide has an annexed check-list, which can be used as a tool for these verifications.

Other checks to be carried out are:

Verification of the contingency reserve: the auditor verifies that the Beneficiary has obtained written prior authorisation for its use.

Administrative costs: the auditor checks the correct application of the flat-rate indicated in the budget in force, included in the contract

Contribution in kind: the auditor checks that no contribution in kind is included

Non-eligible costs: the auditor verifies that no ineligible costs, as defined in article 14.6, are included in the financial report.

Revenues of the project: the auditor examines whether revenues which should be attributed to the project are included in the financial report.

#### Note on revenues

Different rules are applied on revenues by each programme. Check the programme manuals on the issue, as the rules have not been included in the Special Conditions of the contract

The auditor inquires the Beneficiary or partner on the revenues and examines only the documentation obtained. The auditor is not expected to examine the completeness of the revenues reported

# Specific procedures to be performed for consolidated reports

# General procedures

The Auditor obtains the draft of Consolidated Financial Report, the underlying working papers for the compilation of the draft Consolidated Financial Report, the individual financial reports that are to be included in the Consolidated Financial Report and the individual expenditure verification reports that are also the basis for data compilation of the Consolidated Financial Report. The Auditor reviews the Consolidated Financial Report to establish compliance with the following conditions:

- The Consolidated Financial Report must conform to the model in Annex VI of the Grant Contract;
- The Consolidated Financial Report should cover the combined expenditure for the Action of the Beneficiary and all its Partners, regardless of which part of it is financed by the Joint Managing Authority;
- The Consolidated Financial Report should be drawn up in the language of the Grant Contract;
- The Consolidated Financial report shows that there is no financial deviations requiring the using of article 9.2 of General Conditions

# **Specific procedures**

Completeness and accuracy of the compilation

- The Auditor traces each budget and actual amount stated in the Consolidated
   Financial Report to the total amounts in an underlying working paper that compiles
   the information from the individual verified financial reports for the Beneficiary and its
   Partners
- 2) The Auditor re-performs all calculations and additions in the Consolidated Financial Report and in the underlying working paper
- 3) The Auditor re-performs all calculations and additions in the Consolidated Financial Report and in the underlying working paper
- 4) The Auditor reviews each expenditure verification report to identify any findings that may affect the presentation of the Consolidated Financial Report and that should be reported by him as exceptions

# Consistency of presentation

- 1) The Auditor checks that the Consolidated Financial Report uses the same revenue and expenditure headings as the underlying financial reports for reporting both budget and actual amounts
- 2) The Auditor checks that in compiling the Consolidated Financial Report, the budget and actual amounts recorded under each revenue/ expenditure heading in the underlying verified financial reports have been consistently included under the same headings in the Consolidated Financial Report

#### Financial impact

1) The Auditor compares the Consolidated Financial Report with approved budget and verifies that there is no deviation exceeding the limits set out in article 9.2 of General Conditions requiring either communication to the Joint Technical Secretariat or even an amendment of the contract. If the expenditure in any heading exceeds the limits for amendment, the Auditor will indicate the amount of ineligible expenditure in its report

# Important remark

As indicated before, the auditor of the Beneficiary is not responsible for the work of his/her colleagues having performed the agreed-upon procedures for each partner. He has to indicate in the report the findings and financial impact of each expenditure verification report, together with the audit firm and auditor having carried out the work.

# Model of report

#### Preparation of Audit Protocols per Project

After audits for one project partner have been completed, the auditor shall analyse the audit results of document examinations and on-the-spot checks performed for the project. Amounts of eligible and ineligible expenditure as well as any other error or misstatement detected during the audits shall be aggregated.

The auditor shall draft an audit protocol (Annex 2) and fill in check list (Annex 1) summing up the audit work performed, the scope of the audit, and the audit results. Material misstatements or audit results with a potential effect for the whole joint operational programme should be especially indicated. The audit protocol shall contain an assessment:

- whether the expenditure verification reports<sup>32</sup> did reliably identify eligible and ineligible expenditure, and
- whether the JMA's decision on eligible and ineligible expenditure was adequate.

The auditor shall submit the draft audit protocol (Annex2) and filled in check list (Annex 1) to the JMA/ATF members and the project beneficiary [5] working days after the last on-the-spot check or document examination was completed. The beneficiary/ATF member shall submit his statement or comments until 10 working days to the auditor. If no statement or comments are received at this deadline, the draft audit protocol is considered final. The auditor shall submit the final audit protocol to the JMA and the project beneficiary until 5 working days after reception of the beneficiary's statement or comments. Audit protocol validation process done by ATF see Annex 3.

For ENPI CBC, the actual audit period is very limited in time. The auditor must do all checks, from preparation to execution, to reporting, and subsequently to the aggregated reporting (Annual Report) until end of May. In order to be able to deliver the Annual Report in due time, the management of the reporting process per project (the audit protocols) is vital.

The usual workflow for audits of EU projects foresees a contradictory procedure for the auditee (beneficiary or partner who was audited) and a contradictory procedure for the contracting authority (JMA). This would take at least 10 working days, plus some days for the

<sup>&</sup>lt;sup>32</sup> For further details on expenditure verification reports see section Verification of Expenditure.

auditor to review feedback provided, and to consider and check documents provided by the auditees.

We therefore recommend to stress the importance of a good and complete preparation for the on-the-spot checks towards the auditees already with the announcement letter and in the communication with auditees.

### **Quality Assurance**

The tenderer should sum up the quality assurance measures that he/she intends to apply in order to ensure the reliability of information included in the audit protocols and the Annual Report on the implementation of the Annual Audit Plan for Projects.

Regarding quality assurance: The following measures are common:

- a review process for audit files, protocols, reports and any other deliverable
- peer reviews (i.e. internal: partners or managers not involved in the assignment review the working papers; external: audit companies have installed a review process amongst each other)
- internal and external training of staff
- knowledge databases and knowledge management processes
- an internal expert or expert group responsible for the respect of laws and standards
- internal tools for the management of business interests and conflicts of interest

### **Accessibility of Documents**

The JMA must be granted access to the working papers at any time, within a reasonable announcement period. Working papers should be made available preferably at the JMA's premises, alternatively in the local office of the contractor.

Working papers must be archived at least until 31.12.2025. The JMA's approval must be obtained, before removing files from the company's archives.

### Management of the Audit Service Contract

As the JMA's reporting deadline for the annual report to the European Commission is a legal obligation, and considering the cross-border nature of the service, a strong project management on behalf of the contractor is a precondition for the successful completion of the service contract.

Conclusion of the service contract	First quarter 2013
Kick-off meeting, including discussion and agreement on the audit methodology	March 2013
Annual audit plan for projects	January year N
Audit protocols for audits of projects	Within 1 week after completion of the audit (audit period January - May year N)

### Cooperation with the Joint Managing Authority

In order to manage the assignment efficiently and in order for the JMA to be able to take over the responsibility for the audit work executed in its name, the contractor should cooperate with the JMA/ATF in a reliable way, ensure transparent audit implementation and extensive communication regarding the progress of the assignment and audit results. (Annex 3)

The JMA will name a contact person who will be in charge of day-to-day coordination of the engagement with the contractor.

The contractor should inform the JMA in regular intervals on the progress of the audit work. For this, the contractor should attend a jour fixe every month/every second week and should provide for this occasion an updated project controlling document, including an indication on the status of the audit work and reporting, and update of the document aggregating the audit results.

The JMA/ATF is the only bodies to which the auditor reports. The auditor is responsible for keeping all information obtained in the framework of this engagement secret, during the engagement and after its completion. The contractor must grant the JMA access to the working papers as stipulated in section Accessibility of Documents.

ANNEX 1



### **CHECKLIST**

For audits in compliance with Article 30 and 37 of Commision Regulation (EC) No 951/2007 of August 2007 laying down implementing rules for cross – border cooperation programmes financed under Regulation (EC) No 1638/2006 of the European Parlament and of Council laying down general provisions establishing a European Neighbourhood and Partnership Instrument

# Reference: For projects approved under 1st Call for Proposals

Version of the checklist / date

Version No	Date
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### **1 ENGAGEMENT DETAILS**

Time of engagement	Start date	dd	mm	year	
	End date	dd	mm	year	
Place of engagement				•	
Name of the external auditor responsible for the verification					
Is the organisation Beneficiary or Partner?					
Persons present in the verification work					
Engagement objectives	Contract) and to si specific verification or	ubmit to the	e Beneficia es perform	ry a report of ed.	A to the ToR (Annex VII of Grant factual findings with regard to the ation of the Consolidated Financial
Engagement scope	Period covered by Amount of checke	•		fication Repo	rt:
Signature of the external auditor responsible for the verification:					

### **2 PROJECT IDENTIFICATION**

Name of the project	
Acronym	
Name of Beneficiary and Partner	
Contact information of	
Beneficiary and Partner	

### **3 GENERAL PROCEDURES**

3.1. Terms and Conditions of the Grant Contract and the Partnership Areement

J. I. Terris and Conditions of t	ne Orani	Contra	ot allu ti	ie raitiieis	Silib Vicelliciir
Date of Grant Contract (last signature					
in the Grant Contract)	dd	mm		year	
Approved start/closure of the	Start				
implementation period of the project		dd	mm	year	
	End	dd	mm	year	
Date of Partnership Agreement (last					
signature in the Partnership					
Agreement)	dd	mm		year	
Did the Beneficiary request					
amendment to budget and obtained					
an addendum to the Grant Contract					
and Partnership Agreement?	dd	mm		year	
Did the Beneficiary inform Joint					
managing Authority about the					
amendment in case the amendment					
was limited (Article 9.2. of the General					
Conditions) and addendum to the					
Grant Contract/ Partnership					
Agreement was not required?	dd	mm		year	

# 3.2. Reporting form

Verifications by the Beneficiary's auditor	Yes/No/NA	Comments
Has the Beneficiary submitted to their auditor the following documents:		Please specify documents and dates
<ul> <li>Together with the first Consolidated Financial Report original Grant Contract and its annexes (paying special attention to Annexes I Description of the Action, II General Conditions and IV Rules for Procurement)</li> <li>full set of partners' Expenditure Verification Reports,</li> <li>Consolidated Financial Report ,</li> <li>the interim or final report (including both the narrative and financial reports),</li> <li>supporting documents for the eligibility of expenditure</li> <li>the supporting documents required by the Joint Managing Authority (for example, a statement of</li> </ul>		
accumulated interest from the bank, acquisition lists, etc.)?		

Does the Consolidated Financial Report conform to the model in Annex VI of the Grant Contract? (Ref. Article 2.1 of the		
General Conditions)		
Does the Consolidated Financial Report includes the table of		
eligible expenditure drawn in the same form as approved		
Project budget as per Article 2.1 of the General Conditions		
and Article 9 of Partnership Agreement? (Ref. Article 2.1 of		
the General Conditions)		
Does the Consolidated Financial Report cover the Project as a		
whole, regardless of which part of it is financed by the Joint		
Managing Authority? (Ref. Article 2.1 of the General Conditions)		
Is the Consolidated Financial Report drawn up in the language		
of the Grant Contract? (Ref. Article 2.3 of the General		
Conditions)		
Is there a proof of the transfers of ownership of equipment,		
vehicles and supplies (Article 7.3 of the General Conditions of		
the Grant Contract and Article 9 of Partnership Agreement)		
annexed to the table of eligible expenditure? (Ref. § 9		
Partnership Agreement)		
Is the information in Consolidated Financial Report traceable		
to the individual Partner's financial reports? Are calculations		
correct?		
Are there any factual findings in Partners Expenditure Verification Reports that may affect the presentation of the		
Consolidated Factual Report and that should be reported as		
exceptions?		
Does the Consolidated Financial Report uses the same		
revenue and expenditure headings as the underlying financial		
reports for reporting budget and actual amounts?		
Is there deviations exceeding the limits set out in Article 9.2. of		If the expenditure in any heading exceeds the limits
General Conditions requiring either communication to the Joint		for amendment auditor indicates the amount of
Managing Authority or amendments of the Contract?		ineligible expenditure
Verifications by the Partner's auditor	Yes/No/NA	Comments
Has the project partner submitted to their auditor the following		
documents:		
- copy of the original Grant Contract and its annexes		
(paying special attention to Annexes I Description of the		
Action, II General Conditions and IV Rules for		
Procurement)		
<ul> <li>the supporting documents for eligibility of expenditure</li> <li>Does the table of eligible expenditure conform to the model of</li> </ul>		
the approved Project budget? (Ref. § 9 Partnership		
Agreement)		
Does the table of eligible expenditure cover the Project as a		
whole, regardless of which part of it is financed by the Joint		
Managing Authority? (Ref. § 9 Partnership Agreement)		
Is the table of eligible expenditure drawn up in English? (Ref.		
§ 9 Partnership Agreement)		
Is there a proof of the transfers of ownership of equipment,		
vehicles and supplies (Article 7.3 of the General Conditions of		
the Grant Contract and Article 9 of Partnership Agreement)		
annexed to the table of eligible expenditure? (Ref. § 9 Partnership Agreement)		
Observations etc. / Effects on eligibility of the expenditure r	enorted in Part	l ner's/ Reneficiarie's Financial Renorte
observations etc. / Enects on engineery of the expenditure i	CONTROL III FAIL	ner ar redenigone a ringuidal Neuvila.
	oponiou iii i ui i	inor of Donorionario of Interioral Reporter
Describe factual findings and specify errors and exceptions.		

<sup>&</sup>lt;sup>33</sup> In case of unpaid voluntary work no payment must be made and the documentation is in line with the Guidelines for Grant Applicants Page 21.

Methodology for sample checks of the actions	Page 79

# 3.5. Exchange Rate

Verifications by the partner's/ Beneficiarie's auditor	Yes/No/N/A	Comments
Does the expenditure incurred in a currency other than Euro have been transferred at the exchange rate made up by the average of the rates of the European Commission? Has the correct monthly exchange rate of the European Commission been used? <sup>34</sup> See http://ec.europa.eu/budget/inforeuro/index.cfm?language=en). (Ref. Article 15.8 of the General Conditions)		
Observations etc. / Effects on eligibility of the expenditure r	eported in Part	ner's/ Beneficiarie's Financial Reports:
Describe factual findings and specify errors and exceptions.		

# 4. Conformity of Expenditure with the Budget and Analytical Review

Verifications by the Partner's/ Beneficiarie's auditor	Yes/No/N/A	Comments
Does the budget in the Financial Report correspond with the		
Application Form Annex IV Budget per Partners/ amendments to		
budget of the Grant Contract ?		
Does the expenditure correspond to the planned expenditure in		if not, please specify expenditure
Application Form Annex IV Budget per Partners/ amendments to the		that does not correspond to the
Budget of the Grant Contract? (Ref. Article 14.1 b). of the General		planned expenditure in AF Annex IV
Conditions)		
Does the analytical review per heading show any significant deviation,		
both in amount of expenditure or in rate per unit?		
Observations etc. / Effects on eligibility of the expenditure reported	in Partner's/ Beneficiario	e's Financial Reports:
Describe factual findings and specify errors and exceptions. Procedures 2	.1 – 2.2 in Annex 2A	

<sup>&</sup>lt;sup>34</sup> The monthly exchange rate is the rate of the month during which the expenditure was registered in the accounts of the project partner.

# 5. Verification on eligibility of Expenditure

Verifications by the Partner's/ Beneficiarie's auditor	Yes/No/NA	Comments
Is every item of expenditure directly linked to the implementation of the project this report refers to? is it plausible that it is necessary for its implementation? (Ref. Article 14.1.c of the General Conditions)		if not, please specify expenditure that is not directly linked to the implementation of the project
Is the expenditure item incurred according to the contracts? - In order to verify this is the nature of expenditure and the supporting documents examined? (Ref. Article 14.1.c of the General Conditions)		
Does the Financial Reprot contain only expenditure that was actually paid? (Ref. Article 14.1.d of the General Conditions)  Did the expenditure incurred during the implementation		please specify advance payments
period of the Project as specified in Article 2 of the Special Conditions with the exception of costs relating to final reports, expenditure verification and evaluation of the action, whatever the time of actual disbursement by the Beneficiary and/or its partners. (Ref. Article 14.1.a of the General Conditions)		
In case the Estonian and Latvian project partner's organisation is entitled to VAT recovery is the expenditure declared in the Financial Report without VAT? (Ref. Article 14.6. of the General Conditions)  In case the Rusian partner's organisation is the expenditure declared in the Financial Report without VAT? (Ref. Article 14.6. of the General Conditions)		
Is there evidence that the activities for which the expenditure is reported have taken place and was not double financed, the delivery of services, goods and works are in progress or have been completed? (Ref. Article 14.6. of the General Conditions)		Please describe evidence
In order to verify whether the expenditure is actually incurred by and pertain to the project, are: - supporting documents (e.g. invoices, contracts and receipts) examined? (see indicative list in Article 16.3 of General Conditions)		Please describe evidence
<ul> <li>payments (e.g. bank statements, debit notes, proof of settlement by the contractor) examined?</li> <li>work done (e.g. acceptance certificates) examined?</li> <li>goods received (e.g. delivery slips from suppliers) examined?</li> </ul>		
- services rendered (e.g. approved reports, time sheets, transport tickets, boarding passes) examined? - commitments (e.g. contracts, order forms) examined? - procurements (e.g. tendering documents, bids from tenderers, evaluation reports) examined?		
- attendance in seminars, conferences and training courses (e.g. relevant documentation, material, certificates) examined? - existence of assets examined?		
Does the monetary value of the selected expenditure item agree with underlying documents? (Ref. Article 14.1. e of the General Conditions)		

acquired from a partner of the project? (Ref. Section 2.1.3.4

Is it ensured that the expenditure item (e.g. the purchased or used equipment) has not been financed through another public

Heading 5 Guidelines for Grant applicants)

financial instrument (no double financing)? (Ref. Article 14.6. of the General Conditions)

P	Please describe evidence
P	Please specify, if there are discrepancies
eported in part	tners' Financial Reports:
Yes/No/N/A	Comments
	Checked in accordance with Section 3.1. of the Terms
	of Reference for an Expenditure verification of Grant
	Contract (Annex VII of the Grant Contract)
	Checked in accordance with Section 3.1. of the Terms of Reference for an Expenditure verification of Grant Contract (Annex VII of the Grant Contract)
	ners' Financial Reports:
	ocations of the project partner receiving ENPI colar las results of on the spot checks.
Yes/No/N/A	Comments
Yes/No/N/A	Checked in accordance with Section 3.1. of the Terms of Reference for an Expenditure verification of Grant Contract (Annex VII of the Grant Contract)
Yes/No/N/A	Checked in accordance with Section 3.1. of the Terms of Reference for an Expenditure verification of Grant
	Yes/No/N/A  eported in part t checks in all lo

NB: Public financial instrument (EU, international, national or regional financing)	
Is it ensured that the procurements are not artificially divided	
into smaller entities in order to avoid competitive bidding? (Ref.	
Article 7.3.1. of the Special Conditions)	
Are the procurement procedures and competitive biddings	
1 1 5	
documented (tender documentation) for works, services, equipment and supply?	
- tendering documents, bids from tinkerers, evaluation reports,	
acquisition decision, etc. (Ref. Article 7.3.1. of the Special	
Conditions)	
Are the invoices in accordance with the contract? (Ref. Article	
7.3.1. of the Special Conditions)	
Are any of the following risk indicators met in the procurement	
process:	
- inconsistencies in the dates of the documents or illogical	
sequence of dates?	
- unusual similarities in offers of candidates participating in	
the same tender?	
- financial statement or other information indicating that	
two tenderers participating in the same tender are related	
or part of a same group (e.g. ownership information)?	
- inconsistencies in the selection and award decision	
process (award decision not consistent with the selection	
and award criteria, errors in the application of the	
selection and award criteria, a regular supplier of the	
Beneficiary /partner/project participates as a member of a	
tender evaluation committee)?	
- risk of privileged relationship with tenderers (e.g. same	
tenderer invited to different tenders with unusual	
frequency or wins an unusual high proportion of the bids,	
the tenderer is frequently awarded contracts for different	
types of goods or services, the winning tenderer invoices	
additional goods not foreseen in the offer)?	
- risks of irregularities (e.g. use of photocopies instead of	
original documents, use of pro-forma invoices instead of	
official invoices, manual changes on original documents,	
use of non-official documents) (Ref. Article 7.3.1. of the	
Special Conditions)	
Are the correct rules of nationality and origin applied for the	
expenditure? If a derogation is needed, have it been requested	
and obtained in written from JMA? (Ref. Article 7.3.1. of the	
Special Conditions)	
Is the type of procedure used correct in accordance with the	
applicable thresholds (national rules for public bodies and	
Annex IV for private)?	
- Is the tender documentation:	
- providing the terms of reference and the technical	
specifications of the procurement (e.g. specification of	
the goods, services or works to be procured, technical	
and quality requirements, timing of delivery,)?	
- Specifying the eligibility to tender (e.g. nationality rule)?	
- Specifying the eligible origin of the goods and the means	
of proof required?	
<ul> <li>Indicating the information and documents which the</li> </ul>	
candidates have to provide to prove their technical and	
financial offers?	
- Indicating the time limit and the place of submission of	

offers?	
- Specifying the exclusion, selection and award criteria that	
will be used for the evaluation of the tenders?	
Does this tender documentation:	
Present the technical and administrative specifications in	
a way that avoids unjustified obstacles to access by	
certain candidates?	
- Ensure that all candidates are treated on an equal	
ground?	
- Fix the submission due date and time so that all	
candidates have a reasonable time to prepare and submit their offers?	
Are the selection and award criteria:	
- Determined at preparation stage of the tender?	
- Objective, precise and non-discriminatory?	
- Ensure that the contract is awarded to the most	
economically advantageous tender?	
- Including a precise formula setting the weight of the	
scores of the different evaluation criteria?	
Has an evaluation committee been formed, ensuring that:	
- The committee has an odd number of members?	
- The committee mas an odd number of members?  - The committee members are formally appointed and their	
responsibilities (president/member) are duly defined?	
- The committee members are independent from each	
other, are independent from the candidates and have no	
conflict of interest?	
Has procurement notice been published (when it is required by	
the applicable rules)?	
If published in several media, are all these publications made	
simultaneously? or	
If invitations are sent to tenderers, have they been dispatched	
simultaneously to all candidates?	
When clarifications are issued to candidates during the tender	
process, is identical information sent to all of them	
simultaneously or published in the same media where the	
tender notice was initially published?	
Are all tenders received inmediately registered and kept	
unopened until the date set for the opening session?	
Have meausre been taken to guarantee the confidentiality and	
safeguarding of the tender?	
Are all tenders opened simultaneously in presence of the	
committee?	
Do the minutes of the tender opening session evidence:	
- The date and time of opening session and the persons	
attending it?	
- The list of offers received?	
- The list of offers received? - That the offers received have been examined for	
completeness, eligibility of the tenderer and compliance	
with the administrative specifications?	
- The list of offers considered suitable for evalutation?	
- Any problem encountered during the process and the	
decisions taken regarding these problems?	
Are the minutes of the opening session signed and dated by all	
the members of the committee?	
Have the persons participating in the committee signed a	
written declaration of impartiality and confidentiality?	
Has an evaluation report been prepared, disclosing:	
- The date and time of the evaluation session(s) and the	
יוופ שמנפ מווע נוווים טו נוופ פימועמנוטון שפשטוטוונים) מווע נוופ	

	11 11 110		
	persons attending it?		
-	The list of tenders evaluated?		
-	The evidence that all tenders have been examined to		
	check there is no ground for exclusion?		
-	The evidence that all tenders have been checked to		
	ensure that no tenderer has a conflict of interest or is a		
	related party of another tenderer?		
-	The evidence that the selection has been made in		
	accordance with the pre-determined selection and award		
	criteria?		
-	the evidence of the technical and the financial criteria		
	evaluated separately, when applicable?		
-	The conclusion of the evaluation committee concerning		
	the recommended award?		
-	The names and signatures of the evaluators?		
Have	the tenders of successful and unsuccessful candidates,		
as we	ell as any other relevant documentation, been kept on file		
so as	to allow subsequent verification?		
Have	the results of the tender been notified in writing to the		
succe	essful tenderer?		
Have	these results been notified in writing to unsuccessful		
candi	dates as soon as the contract is signed by the parties?		
Wher	e guarantees were required, have they been obtained?		
Are th	ney valid over the required period of time?		
If sub	sequent amendments are made to the contract with the		
suppl	ier/contractor, are they duly justified in writing and do they		
respe	ct the informaiton and conditions of the initial tenders		
Obse	rvations etc. / Effects on eligibility of the expenditure re	ported in partr	ners' Financial Reports:
	<u> </u>		

# 6 Invoice checklist by budget Headings

	Huma	n Recourses (Budge	t Heading 1)		
	Please indicate all suppor	rting documents for the exc	eptions found u	nder this Budget Heading	
Payment Doc. No. Name Date of person/month		€		Explanation for potential impact on the EC contribution (Eligibility)	
Questions			Yes/No/NA	Comments	
Is the expenditure only related to project personnel listed in the approved Application Annex XIV? (Ref. Art. 14.1 b General Conditions)				Please indicate personnel	
Is the calculation based on the actual salary costs (employees' gross salary + employer's contributions incl. compulsory social security costs+other remuneration-related costs)? (Ref. Art. 14.2 General Conditions)				Please indicate calculation method and supporting documents, carry out recalculation	
	nnel is employed only part-time of f. Art. 14.2 General Conditions)	of the actual working time			

- Is the calculation based on an hourly rate resulting from the actual salary rate divided by the total number of hours worked by the staff member (as registered in the institution's time recording system)?	Please indicate calculation method and supporting documents, carry out recalculation
- Has the hourly rate afterwards been multiplied by the number of hours actually worked on the project activities?	
- Are the timesheets for the part-time personnel adequately used and filled in? do these timesheets include the 100% of the time of the personnel, including the time devoted to other EC-financed projects or to other activities?	
Is it ensured that the worked days and hours of work are consistent with  the laws, regulations and customs of the country concerned, and	
- the requirements of work? (Ref. Art. 14.2 General Conditions)	
Is it ensured that the salaries and costs do not exceed those normally borne by the Beneficiary /partner organization? (Ref. Art. 14.2 General Conditions)	
Are the personnel costs supported by documents such as the working contract, payslips, payment proofs, calculation evidence for the determination of the personnel time/hourly rate, time recordings and record of tasks, project specific timesheets? (Ref. Section 2.1.3.4. of Guidelines for Grant Aplicants)	Please indicate supporting documents
Is the salary and social charges paid out clearly traceable from the bookkeeping system? (Ref. Art. 14.1 d) General Conditions)	
Are the timesheets for the part-time personnel contributing to the project adequately used and fulfilled?  Does the timesheet indicate the following:  - total monthly salary, - salary cost per hour, - total hours worked for the project per day and per month, - total hours worked for other project(s) per day and per month - short description of what kind of work has been done for this project? - the percentage worked for the project in question and for other project(s)  NB: The salary cost per hour is based on the actual monthly salary. NB: The percentage is calculated from the total time worked in that specific month. (Ref. Section 2.1.3.4. Guidelines for Grant Applicants)  In case the organization already has its own internal time recording system, is it ensured that the timesheets for the project comply with the organization's internal time recording system and no double financing is ensured? (Ref. Art.14.1. d) General Conditions)  Is it ensured that the share of the holiday leave accruing to the project is the same whether the holiday leave is taken during the period of the project or after the project ends? (Ref. Art.14 d) General Conditions)	
Unpaid voluntary work  Is the value based on minimum monthly or hourly official national net salary	1
level and assessed adequately? (Ref. Section 2.1.3.4. Guidelines for Grant Applicants )	
Is the unpaid voluntary labor contribution based on written agreement? (Ref. Section 2.1.3.4. Guidelines for Grant Applicants)	
Are the timesheets for the unpaid voluntary labor contribution adequately used and fulfilled? (Ref. Section 2.1.3.4. Guidelines for Grant Applicants)	
Are the amounts of the unpaid voluntary labor contributions in accordance with the amounts of the approved application and Annex 6 (Ref. Art.14.1 a) General Conditions)	

	Trav	el and accomi	modation (Bu	dget Heading	<b>,</b> 2)
	Please indicate all supporting documents for the exc				
Date	Invoice No / Reimbursement sheet No	€	Explanation f	for potential im	pact on the EC contribution (Eligibility)
Questions				Yes/No/N/A	Comments
Questions	noommadation assts ==	nartad in reases	of the noticed	1 69/140/14/A	
Were the travel and ac or internal rules of the Conditions)					Please indicate corresponding national or internal rules for travel and accommodation costs
Has/have the Beneficia	ary and its partners su	bmitted to their au	ditor the		
following documents:					
	nme/agenda of the eve				
	eport, memo and/or tra		•		
	tickets that authentic		e?		
(Ref. Section 2.1.3.4. (Is it ensured that the a			not		
exceeding the normally					
maximum compensation		janization and the	Tiational		
(Ref. Art.14.2 General					
In case private cars are		s the reimburseme	ent request		
(mileage sheet) accordused? (Ref. Art.16.3 G	ling to the national pro				
Is evidence of participa	ation in an event or ac	tivity documented?	?		
Documentation: registration form, list of participants, attendance certificate, material obtained, etc.? (Ref. Section 2.1.3.4. Guidelines for Grant Applicants )					
Is it ensured that the financial report (and the consolidated financial report) do not cover travels in first or business class unless it can be established that no other options were available or that this was the most economical option? (Ref. Art.14.1. e) General Conditions)					
Are the trips that these foreseen in the Applica					

Equipment and supplies (Budget Heading 3)						
	Please indicate all	supporting docum	ents for the exceptions found under this Budget Heading			
Date Invoice No € Explanation for potential impact on the EC contribution (Eligibility)						
				1		

	Questions				Yes/No/N/A	Comments
Fo (F	orm? lef. Art.14.1. b) Gene	quipment items been i eral Conditions) nd to the market rates				Please list the equipment
Н	as the PP/Benefician	y provided sufficient in	formation that the	items		
Are they specifically for the purpose of the project? (Ref. article 14.2 General Conditions)  - Are they specifically for the purpose of the project? (Ref. article 14.2 General Conditions)						
		urchase also fulfil the	•			
If	not, is the late purch	een made well before t ase still justified? (Re	f. Art.14.1 e) Ġene	eral Conditions)		
m pı	ethod for reporting the process (Ref. Art.14.	rchased items as well nem has been kept for .1 d) General Conditio	accounting, contro ns)	ol and audit		
5. (F ac pe	000€ per unit? def. section 2.2. of Ar lequate proofs of orio er unit?	tes of origin provided finnex IV and Article 7.3 gin provided for purch	8.1. of the Special ( ased equipment ur	Conditions) are nder 5.000€		
fir		PP/Beneficiary has pro U-funds (No double fir				

	Direct Local Office Costs (Budget Heading 4)						
	Please indicate all su	upporting documen	ts for the exceptions found under this Budget Heading				
Date	Invoice No	€	Explanation for potential impact on the EC contribution (Eligibility)				
				T			

Questions	Yes/No/N/A	Comments
Were the office and rent costs actually borne and paid out by the organization		
for a separate office that is rented for the needs of the project? Is ensured		
that the premises aren't rented from the Beneficiary /partner's own		
organization? (Ref. Section 2.1.3.4. Guidelines for Grant Applicants )		
Does a rental contract, describing details and conditions (e.g. duration of the contract, calculation basis for the rent, amount of rent), exist? (Ref. Art.14.1		
d) General Conditions)		
These costs (Ref. Art.14 General Conditions)		
- are clearly justified, and distributed to the project according to the rental		
contract?		
- have been calculated on the basis of actual costs and capable of		
verification, i.e. based on factual elements in the accounting system which		
can be verified by an auditor.		
- show a direct link to the project's activities;		
- have not already been included in other budget lines or cost items.		
	<u> </u>	
NB! For all expenditure items, it should be ensured that the PP/Beneficiar other EU-funds (No double financing)	y has provided i	ntormation on possible financing from

	Please indicate all supporting documents for the exceptions found under this Budget Heading					
Date	Invoice No	€	Explanation f	Explanation for potential impact on the EC contribution (Eligibility)		
Questions				Yes/No/N/A	Comments	
- contracts  Are the contracts with the service providers or with the external experts clearly explaining: - the type of service/task/activities to be provided/developed, - duration of the contract, and - the total cost?						
<ul> <li>- invoices/request for reimbursement?</li> <li>Is proof of delivery of services provided?</li> <li>- approved reports, time sheets, transport tickets (including boarding passes), etc.</li> </ul>						
s the expenditure related to items foreseen under this budget line in the specifications provided in the Application Form? Are the costs distributed to						

Other costs and External services (Budget Heading 5)

the project accordin	g to the contract? (Ref. Ar	rt.14.1. a) General	Conditions)		
In case seminars ar	e organized, are attendan				
	procedures in compliance V, the Guidelines for Grar nal rules?				
NB! The Beneficia	ry/PP cannot subcontrac	ct own project pa	rtners or empl	ovees of project	partners
	•	, ,,,		.,	
		lafor a torration	o (Dudant II	laadina 6\	
	Please indicate all sup	Infrastructur			this Budget Heading
Date	Invoice No	Forting documents			npact on the EC contribution (Eligibili
Questions				Yes/No/N/A	Comments
	investments for infrastruct n? (Ref. Art.14 General C		with the		
	ary documents related to 14 General Conditions)	the infrastructure b	peen made		
	It permits and licences rec investment in infrastructur onditions)				
Are the public procu	rement procedures carrie the Guidelines for Grant A	•			
	julations? Is required docu				
Provision for Co	ontingency Reserve			Yes/No/N/A	Comments
Has the Beneficiary	/Partner obtained prior wri	itten authorisation	of the Joint		
Administrative	costs			Yes/No/N/A	Comments
	sented calculated on perced and clear method. (Ref.				
costs assigned to a	nce with the approved app nother heading of the af. Section 2.1.3.4. Guideli				

## Methodology for sample checks of the actions Page 90

The indirect costs to cover the administrative overheads do not exceed 7% of the total amount of eligible direct costs of the Project (Ref. Art.14.4. General Conditions)	Please specify the amount in EUR and %
If the applicant/ partner is in receipt of an operating grant financed from the EU budget no indirect costs have been claimed within the proposed budget for the project. (Ref. Section 2.1.3.4. Guidelines for Grant Applicants)	

In-kind contributions (use of the Beneficiary's and/or the project partner's own premises for implementation of the project activities)	Yes/No/N/A	Comments
Is the nature of the presented in-kind contributions in accordance with the approved application? (up to 10% of its total eligible) (Ref. Section 2.1.3.4. Guidelines for Grant Applicants)		
Is the value of the reported in-kind contribution in accordance with the approved application and not exceeded? (Ref. Art.14.1. a) General Conditions)		

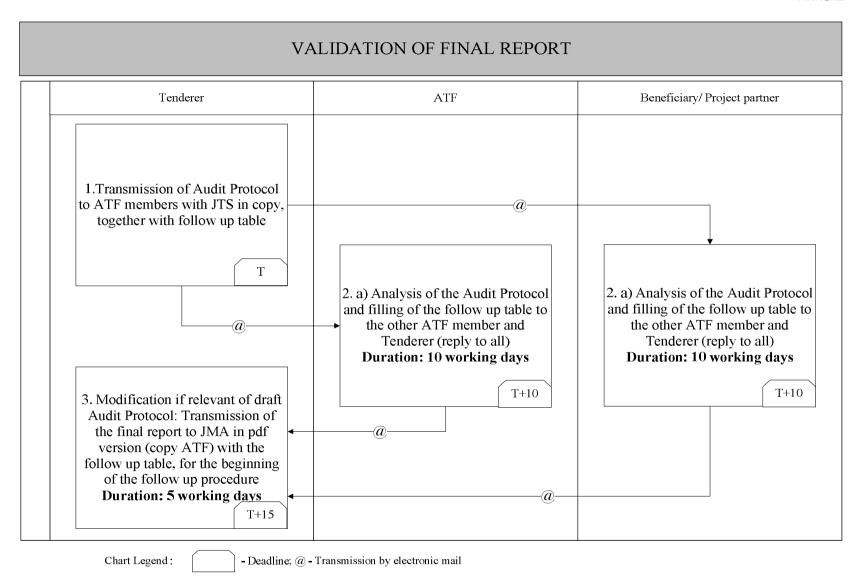
Income (Revenues and interests)	Yes/No/N/A	Comments
Has income/revenues been attributed to the Project and properly discloed in the financing report? (Focus both on the accounting records and in the examinination of the project deliverables.) (Ref. Section 3.2.6. Guidelines for Grant Applicants)		
Are the interests accrued by the pre-financing recorded in the financial report (and in the consolidated financial report)?  Does the bank account statement indicate the amount of interest accrued to the project during the reporting period? (Ref. Section 3.2.6. Guidelines for Grant Applicants)		
In case of no bank account statement, is the method of calculating the interest for the reporting period in question indicated? (Ref. Section 3.2.6. Guidelines for Grant Applicants)		
Is that method of calculating the interest accurate and reliable? (Ref. Section 3.2.6. Guidelines for Grant Applicants )		

6 Summary of factual findings and exceptions resulting from verifications

Date	Invoice No	Amount of verification exceptions found €	Explanation for potential impact on the EC contribution (Eligibility)

Date and place	dd	mm	year		
Signature					
Name					
Institution					

Stamp (if available)



Annex 3

**Model Audit Protocol for Factual Findings** 

HOW TO USE THIS MODEL Audit Protocol? All text highlighted in yellow in this model Audit Protocol is for instruction only and auditors should remove it after use. Information requested in the following form <........> (e.g. <name of the contractor> must be completed by the auditor.

<To be printed on AUDITOR'S letterhead>

### **Audit Protocol of Factual Findings**

Estonia-Latvia-Russia cross border cooperation Programme within European Neighborhood and
Partnership instrument 2007-2013

<Title and number of the Grant contract >

For audits in compliance with Article 30 and 37 of Commision Regulation (EC) No 951/2007 of August 2007 laying down implementing rules for cross – border cooperation programmes financed under Regulation (EC) No 1638/2006 of the European Parlament and of Council laying down general provisions establishing a European Neighbourhood and Partnership Instrument

- < Name of contact person(s) >, Position>
- < Contractor's name >
- <Address>
- <dd Month yyyy>

Dear Head of the Joint Managing Authority < Name of person in position >

In accordance with the terms of reference dated <dd Month yyyy> that you agreed with us, we provide our Audit Protocol of Factual Findings ("the Audit Protocol"), with respect to the accompanying Financial Report for the period covering < dd Month yyyy - dd Month yyyy> (Annexes 1 of this Audit Protocol). You as a Contracting Authority requested certain procedures to be carried out in connection with Financial Report and the European Union financed Grant Contract concerning [title and number of the contract], the 'Grant Contract'.

### Objective

Our engagement was an audit according to Article 37 of Regulation (EC) No 951/2007 which is an engagement to perform certain agreed-upon procedures with regard to the Financial Report for the Grant Contract between you and < the name of contracting Beneficiary>. The objective of this expenditure verification is for us to carry out certain procedures to which we have agreed and to submit to you a Audit Protocol of factual findings with regard to the procedures performed.

### **Standards and Ethics**

Our engagement was undertaken in accordance with:

- International Standard on Related Grants ('ISRS') 4400 Engagements to perform Agreed-upon Procedures regarding Financial Information as promulgated by the International Federation of Accountants ('IFAC);
- the Code of Ethics for Professional Accountants issued by the IFAC. Although ISRS 4400 provides that independence is not a requirement for agreed-upon procedures engagements, the Contracting Authority requires that the auditor also complies with the independence requirements of the Code of Ethics for Professional Accountants.

### **Procedures performed**

As requested, we have only performed the procedures listed in Methodology for sample checks of the actions (Audit Methodology).

These procedures have been determined solely by the Contracting Authority and the procedures were performed solely to assist the Contracting Authority in evaluating whether the fees and expenditure claimed by "the name of contracting Beneficiary/ Project Partner "in the Financial Report are eligible in accordance with the terms and conditions of the Grant Contract.

Because the procedures performed by us did not constitute either an audit or a review made in accordance with International Standards on Auditing or International Standards on Review Engagements, we do not express any assurance on the Financial Report.

Had we performed additional procedures or had we performed an audit or review of the financial statements of the "the name of contracting Beneficiary/ Project Partner" in accordance with International

Standards on Auditing, other matters might have come to our attention that would have been reported to you.

### **Sources of Information**

The Audit Protocol sets out information provided to us by "the name of contracting Beneficiary/ Project Partner " in response to specific questions or as obtained and extracted from " the name of contracting Beneficiary/ Project Partner "accounts and records.

### **Factual Findings**

The total expenditure which is the subject of this audit amounts to <xxxxxx>€. This amount corresponds to the total amount of fees and expenditure claimed by "the name of contracting Beneficiary/ Project Partner Financial Report. We have carried out a complete and exhaustive verification of the fees and expenditure reported in the Financial Report.

We report the details of our factual findings which result from the procedures that we performed in Chapter 2 of this Audit Protocol.

#### **Use of this Audit Protocol**

This Audit Protocol is solely for the purpose set forth above under objective.

This Audit Protocol is prepared solely for your own confidential use. This Audit Protocol may not be relied upon by you for any other purpose, nor may it be distributed to any other parties.

The Contracting Authority may only disclose this Audit Protocol to others who have regulatory rights of access to it in particular the European Commission, the European Anti Fraud Office and the European Court of Auditors.

This Audit Protocol relates only to the Financial Report specified above and does not extend to any of financial statements.

We look forward to discussing our Audit Protocol with you and would be pleased to provide any further information or assistance which may be required.

Yours sincerely

*Auditors' signature* [person or firm or both, as appropriate and in accordance with firm policies]

*Name of Auditor signing* [person or firm or both, as appropriate]

**Auditors' address** [office having responsibility for the engagement]

Date of signature <dd Month yyyy> [date of when the final Audit Protocol is effectively signed]

# General Information

Project	
Title:	
No. and acronym:	
Priority:	
Audited project partner	
Project partner no.:	
Organisation:	
Contact person:	
Department:	
Address:	
Town:	
Country & Postal code:	
Tel. / Fax:	
Email:	
External auditor	
Organisation:	
Contact person(s):	
Department:	
Address:	
Town:	
Country & Postal code:	
Tel. / Fax:	
Email:	

# Information about the Grant Contract

Lead partner	
Organisation:	
Country:	
•	
Number of project partners:	
Preparation cost period:	
Implementation period:	
Closure period:	
ciosare period.	
Project partner's legal status:	
	rogramme funds are considered either as public or
private co-financing.	Togramme runus are considered either as public of
private co-infancing.	
Project hudget	
Project budget	
Max. amount of ENPI co-financing:	
Max. amount of partners' contribution:	
Total project budget:	
Project partner's budget	
ENPI co-financing rate:	
Amount of ENPI co-financing:	
Amount of partner's contribution:	
Total project partner's budget:	
Audit was launched by:	
Date of on-the-spot check:	
Specification of on-the-spot check	
(e.g. physical monitoring of project outputs, events	s):
(- 0   - 1	'
Audit report draft:	
Contradictory procedure:	
Date of auditees comments:	
Date of final version:	

# Procedures performed and Factual Findings

We have performed the specific procedures listed in Audit Methodology These procedures are:

- 1 General Procedures
- 2 Procedures to verify conformity of Expenditure with the Budget and Analytical Review
- 3 Procedures to verify Fees and Expenditure

We have applied the principles and criteria for the audit as set out in Audit Methodology for sample checks.

[Explain here difficulties or problems encountered if any]

The total expenditure verified by us amounts to <xxxx> € and is summarised in the table below.

[Provide here a summary table of the Financial Report in Annex 1 presenting for each (sub) heading the total fee and expenditure amount reported by the "the name of contracting Beneficiary/ Project Partner "]

We have verified the fees and expenditure as shown in the above summary table. For this purpose we have carried out the verification procedures specified in Audit Methodology. We report our factual findings resulting from these procedures below.

#### 1 General Procedures

### 1.1 Terms and Conditions of the Grant Contract

We have obtained an understanding of the terms and conditions of Grant Contract in accordance with Methodology for sample checks.

[Describe the factual findings that have arisen from filled in check list.. If there are no factual findings this should be explicitly stated as follows for each issue: 'No factual findings have arisen regarding this issue

- The Financial Report must conform to the model in Annex VI of the Grant Contract;
- The Financial Report should cover the Action as a whole, regardless of which part of it is financed by the Joint Managing Authority;

### 1.2 Financial Report for the Grant Contract

- The Financial Report should be drawn up in the language of the Grant Contract;
- The proof of the transfers of ownership of equipment, vehicles and supplies (Article 7.3 of the General Conditions of the Grant Contract) should be annexed to the final Financial Report..

### 1.3 Rules for Accounting and Record keeping

- The accounts kept by the Beneficiary for the implementation of the Action must be accurate, complete and up-to-date;
- The Beneficiary must have a double-entry book-keeping system;

### 1.4 Reconciling the Financial Report to the Accounts and Records

- The accounts and expenditure relating to the Action must be easily identifiable and verifiable;

The accounts must provide details of interest accrued on funds paid by the Joint Managing Authority.]

### 1.5 Exchange Rates

### 2 Procedures to verify conformity of Expenditure with the Budget and Analytical Review

### 2.1 Budget of the Grant Contract

Budget in the Financial Report corresponds with the Action budget of the Grant Contract (authenticity and authorisation of the initial budget) and that the expenditure incurred was indicated in the Action budget of the Grant Contract.

### 2.2 Amendments to the Budget of the Grant Contract

[Describe factual findings and specify errors and exceptions that have arisen]

### 3 Procedures to verify Fees and Expenditure

We have reported further below all the exceptions resulting from the verification procedures specified at Audit Methodology insofar these procedures did apply to the verification of fees and expenditure.

We have quantified the amount of the verification exceptions found and the potential impact on the EC contribution, should the Commission declare the fee or expenditure item(s) concerned ineligible. We have reported all exceptions found including the ones of which we cannot quantify the amount of the verification exception found and the potential impact on the EC contribution.

[Specify for which fees and expenditure amounts / items exceptions between facts and criteria were found, the nature of the exception – this means which of the specific condition or conditions were not respected. Quantify the amounts of verification exceptions found and the potential impact on the EC contribution, should the Commission declare the expenditure item(s) concerned ineligible]

### 3.1 Eligibility of Fees claimed

We have verified the eligibility of fees claimed with the terms and conditions of the Grant Contract. We have performed procedures according to Audit Methodology.

[Describe factual findings and specify errors and exceptions

Example: we found that total expenditure for an amount of 7.000€ related to senior expert fees in the Financial Report was not eligible. An amount of 5.000€ for expert fees was not supported by timesheets and 2.500€ related to a timesheet for a period outside the implementation period of the Grant contract. (Note: relevant details such as timesheet references or documents should be provided)

### 4. Owerall concludions

whether the expenditure verification reports did reliably identify eligible and ineligible expenditure

whether the JMA's decision on eligible and ineligible expenditure was adequate

### 5. Recommendations to the Joint Managing Authority

Indicate necessary actions, that shoul be taken to impruve programme administration system

### Annex 1 Financial Report for the Grant Contract

[Annex 1 should include the copy of "the name of contracted Beneficiary/ Project Partner" financial Audit Report for the Grant Contract which has been the subject of the audit.]

### Annex 2 Filled in checklist

Aneex 3 Evidence supporting documents for exceptions found

## Kopsavilkums par XXXX. gadā veiktajiem auditiem

Nr. p.k.	Projekta nosaukums/ identifikācijas Nr./ auditētais projekta partneris/ valsts	Konstatējumi/ ieteikumi
		Auditētā summa EUR
		Datums pārbaudei uz vietas
		Secinājumi:
		Konstatētie trūkumi/nepilnības:
		Konstatētas neattiecināmas izmaksas EUR
		leteikumi:
		Auditētā summa EUR
		Datums pārbaudei uz vietas
		Secinājumi:
		Konstatētie trūkumi/nepilnības:
		Konstatētas neattiecināmas izmaksas EUR
		leteikumi:

Izpildītājs	
Datume	